



FPM 334

Progressive Leadership in Program Management

Two-Day Instructor-Led Training

Classroom or Virtual

This course expands your interpersonal and mentoring skills required in complex programs. Critical thinking is explored as a means for problem solving and decision making in potentially volatile, uncertain, complex, and ambiguous operating environments. You will gain awareness of how modeling responsible and accountable behaviors relates to effective and efficient use of program resources. Stakeholder relationship skills are gained through role-playing exercises. Students gain global awareness of the linkage between organizational vision and objectives through plan execution.

You will learn how to:

- ☑ Foster a work environment where diversity and individual differences are valued and leveraged to achieve the vision and mission of the organization.
- ☑ Organize and participate in a mentoring program for new project and program managers.
- ☑ Model well-developed oral and written communications skills and foster their development in subordinates.
- ☑ Mentor individuals and integrated project teams (IPTs) to apply critical thinking to increase overall individual and team performance.
- ☑ Identify, assess, and resolve programmatic problems and use sound judgment to identify corrective courses of action.
- ☑ Demonstrate a high level of responsibility and accountability for effective use of program resources.
- ☑ Manage effective and timely stakeholder relationships that generate buy-in to the business and technical management approach to the program.
- ☑ Evaluate and remain current on local, national, and international policies and trends that affect the organization and shape stakeholders' views.
- ☑ Oversee the formulation of organizational objectives and priorities and implement plans consistent with the long-term interests of the organization in a global environment.
- ☑ Manage to a long-term organizational view that fosters a shared vision and acts as a catalyst for change.

Learning Path

You must have already completed the FAC-P/PM level 1 and 2 training programs or have Acquisition Career Manager approval. You are encouraged, but not required, to complete the FAC-P/PM level 3 training program in order.

FPM 331, Progressive Concepts in Program Management

FPM 332, Progressive Contracting Strategies for Programs

FPM 333, Progressive Business, Cost, and Financial Management

FPM 334, Progressive Leadership in Program Management

Credits and Certification

This project management skills training offers you the opportunity to earn the following credits and certifications:

- FPM 334 meets the senior-level certification training requirements for the **Federal Acquisition Certification for Program and Project Managers (FAC-P/PM)**.
- Successfully completion this course earns **16** continuous learning points (CLPs).

General Schedule

This course spans two days and is presented in the classroom or virtually. Classroom offerings meet for eight hours per day, while virtual instructor-led training offerings meet for six and one-half hours per day, with offline assignments making up the remainder of the time.