### **Contract Administration**

# Activity 36: Commercial/Simplified Acquisition Remedies

Procedures to address contractor and/or Government failure to comply with the contract.

**Related Flow Charts: Flow Chart 36** 

Related Courses: FAC 084 (Back to Basics: Contract Remedies)

### **Part A: Select a Formal Contract Remedy**

	Tasks	FAR Reference(s)	Additional Information
CC	btain evidence of any reported ontractor failure to perform or ther breach of contract.	FAR 8.406-2 Inspection and acceptance [ordering activity responsibilities].	Collect all related facts, including the contractor's reactions to government complaints. Reports on contractor failure to perform typically relate to:
		FAR 8.406-3(a) Remedies for nonconformance [ordering activity responsibilities].	<ul><li>Anticipated or actual late delivery;</li><li>Failure to control costs; or</li></ul>
		FAR 12.402 Acceptance [unique requirements regarding terms and conditions for commercial items].	Unsatisfactory performance.
		FAR 46.1 General [quality assurance].	
		FAR 46.407 Nonconforming supplies or services [government contract quality assurance].	
	Determine if the contractor failed to comply with contract requirements.		Consider both:
CC			Contract language; and
		FAR 8.406-3(a) Remedies for nonconformance [ordering activity	<ul> <li>Other evidence (e.g., contractor representations regarding the deliverable).</li> </ul>
		responsibilities].	If at issue, determine whether contractor representations
		FAR 12.402 Acceptance [commercial items].	regarding the quality, condition, description, or performance potential of the deliverable were:

Tasks	FAR Reference(s)	Additional Information
Tuoko	FAR 46.1 General [quality assurance].	Part of the basis of the bargain, given the:
	FAR 46.407 Nonconforming supplies or services [government contract quality	<ul> <li>Price negotiation memorandum (i.e., what transpired during contract negotiations);</li> </ul>
	assurance].	<ul> <li>The contractor's proposal; and</li> </ul>
		<ul> <li>The contract itself; or</li> </ul>
		<ul> <li>Mere "sales talk" or "puffing" about the offered supply or service.</li> </ul>
		Verify that the Government has carried out its promises and responsibilities. For example:
		<ul> <li>Furnishing of suitable government property at the specified time and place;</li> </ul>
		<ul> <li>Implied duty to not hinder performance;</li> </ul>
		<ul> <li>Implied duty to disclose information vital for offer preparation or contract performance;</li> </ul>
		Implied duty to provide factually correct information; and
		<ul> <li>Implied warranty of specifications.</li> </ul>
		Analyze potential defenses to allegations that the:
		<ul> <li>Contractor failed to comply with contract requirements, such as:</li> </ul>
		<ul> <li>Impracticability of performance;</li> </ul>
		<ul> <li>Mutual mistakes; or</li> </ul>
		<ul> <li>Unconscionable requirements.</li> </ul>
		<ul> <li>Government failed to comply with contract requirements, such as:</li> </ul>
		<ul> <li>Disclaimers during negotiations; or</li> </ul>
		<ul> <li>The Sovereign Acts Doctrine.</li> </ul>

	Tasks	FAR Reference(s)	Additional Information
3.	Select one or more formal remedies.	FAR 2.101 Warranty [definitions].  FAR 8.406-3(b) Remedies for nonconformance [ordering activity responsibilities].  FAR 8.406-5 Termination for the Government's convenience.  FAR 12.403(c) Termination for cause [unique requirements regarding terms and conditions for commercial items].  FAR 12.404 Warranties [unique requirements regarding terms and conditions for commercial items].  FAR 46.7 Warranties.  FAR 49.607(a) Cure notice [delinquency notices].	<ul> <li>Select the remedy or remedies that best match the problem and the extent (if any) to which the Government is at fault. Generally, consider the following remedies: <ul> <li>Cure notice and the possibility of contract termination for cause;</li> <li>Rejection of supplies or services before or after acceptance and possible termination for cause;</li> <li>Remedies under a warranty clause (if incorporated as an addendum to FAR 52.212-4);</li> <li>Remedies under implied warranties (e.g., the warranty of merchantability or the warranty of fitness for a particular purpose);</li> <li>Termination for convenience or cause (see Activity 50 Termination); or</li> <li>Any other remedies provided in the specific clause that was breached.</li> </ul> </li> <li>Alternatively, it may be in the Government's best interest to accept a supply or service nonconformance with additional contractor consideration. (FAR 46.407(f)).</li> </ul>

Tasks	FAR Reference(s)	Additional Information
Determine whether to reduce or withhold payment.	FAR 52.212-4(a) Contract Terms and Conditions-Commercial Items, Inspection and Acceptance.  FAR 52.213-4 Terms and Conditions-Simplified Acquisitions (Other than commercial items).	As provided in the contract, for example no payment is due under the:

### **Part B: Cure Notice**

Tasks	FAR Reference(s)	Additional Information
Determine whether to issue a cure notice.	FAR 12.403(c) Termination for cause [unique requirements regarding terms and conditions for commercial items].  FAR 49.4 Termination for default.  FAR 49.607(a) Cure notice [delinquency notice].	<ul> <li>Fails to:         <ul> <li>Make progress as to endanger performance of the contract; or</li> <li>Perform some of the other requirements of the contract (e.g., provide required insurance); and</li> </ul> </li> <li>Has sufficient time remaining in the contract delivery or performance schedule to permit a realistic cure period (i.e., 10 days or more).</li> <li>Otherwise, prepare a termination notice and send it to the contractor immediately upon expiration of the delivery period.</li> </ul>

	Tasks	FAR Reference(s)	Additional Information
3.	Obtain the contractor's response and determine the validity of any supporting data offered by the contractor.	FAR 49.607(a) Cure notice [delinquency notices].  FAR 49.402-3 Procedures for default.  FAR 49.402-3 Procedures for default.	<ul> <li>Follow the format presented in FAR 49.607(a);</li> <li>Clearly identify the contractor's failure or failures in performance of the contract; and</li> <li>Provide the contractor 10 days to cure its failure or failures, but may provide more time that is reasonably necessary.</li> <li>If the contractor is a small business, immediately provide a copy of the cure notice to the: <ul> <li>Contracting office small business specialist; and</li> <li>Small Business Administration Regional Office nearest the contractor.</li> </ul> </li> <li>Examples of possible contractor responses include: <ul> <li>An offer to cure performance;</li> <li>An offer to provide substantial performance in exchange for relief from some provisions of the contract;</li> <li>Presentation of a case for excusable delay;</li> </ul> </li> </ul>
4.	Determine the next step.	FAR 12.403(e) Termination for cause.	<ul> <li>Agreement with the notice's facts with no solution offered; or</li> <li>No response.</li> </ul> Typically, alternatives include the following:
4.	Determine the next step.	FAR 12.403(e) Termination for cause.  FAR Part 43 Contract Modifications.  FAR 49.4 Termination for default.  FAR 52.212-4(m) Contract Terms and Conditions-Commercial Items [termination for cause].  FAR 52.213-4(g) Terms and Conditions-Simplified Acquisitions (Other than commercial items) [termination for	<ul> <li>Take no further action. Only choose this alternative when the contractor provides sufficient evidence that performance failures will be cured to complete the contract on time.</li> <li>Modify the contract. Only choose this alternative when:         <ul> <li>The contractor provides evidence of excusable delay that merits an extension of the delivery or performance period or other contract modification to permit completion within the</li> </ul> </li> </ul>

Tasks	FAR Reference(s)	Additional Information
	cause].	original period; or
		<ul> <li>The modification is in the Government's best interests and the contractor provides:</li> </ul>
		<ul> <li>Sufficient evidence that the contract will be completed as modified; and</li> </ul>
		<ul> <li>Appropriate consideration for any relief from the contract's requirements.</li> </ul>
		<ul> <li>Begin proceedings to terminate for cause. Consider the following factors before determining to terminate a contract for cause:</li> </ul>
		<ul> <li>The terms of the contract and applicable laws and regulations.</li> </ul>
		<ul> <li>The specific failure of the contractor and the excuses for the failure.</li> </ul>
		<ul> <li>The availability of the supplies or services from other sources.</li> </ul>
		<ul> <li>The urgency of the need for the supplies or services and the period of time required to obtain them from other sources.</li> </ul>
		<ul> <li>The degree of essentiality of the contractor in the government acquisition program and the effect of a termination for default.</li> </ul>
		<ul> <li>The effect of a termination on the contractor's ability to liquidate any government financing.</li> </ul>
		<ul> <li>○ □Any other pertinent facts and circumstances.</li> </ul>
5a. If the decision is to take no further action, provide written notice of the contractor and document a finding of facts.	FAR 49.402-3 Procedure for default.	In the notice, state that:  • The Government accepts the contractor's commitments to cure performance.
		<ul> <li>Contractor failure to fulfill its commitments to cure performance failures will restore the Government's right to terminate for cause.</li> </ul>

Tasks	FAR Reference(s)	Additional Information
5b. If the decision is to modify the contract, execute a bilateral modification.	FAR Part 43 Contract Modifications.	In the modification, clearly describe the contract changes, including any:  Change in the delivery schedule;  Change in other terms and conditions; and  Consideration provided by the contractor in return for the modification.
5c. If the decision is to terminate the contractor for convenience or cause, implement the termination.	FAR 12.403 Termination [commercial items].  FAR Part 49 Termination of contracts.	Implement the termination following the procedures described in Activity 50 Termination.
6. Document the contract file.	FAR 4.803 Contents of contract files.	<ul> <li>Documentation should include:</li> <li>The cure notice;</li> <li>The contractor's response;</li> <li>A summary of any other facts that affected the decision on the appropriate course of action;</li> <li>A price negotiation memorandum covering any negotiations with the contractor; and</li> <li>Any contract modification or written notice to the contractor.</li> </ul>

### **Part C: Reject Nonconforming Supplies or Services**

	Tasks	FAR Reference(s)	Additional Information
1.	When payment is made using fast payment procedures, instruct the contractor to replace, repair, or correct supplies lost, damaged or not conforming to purchase requirements promptly at the contractor's expense.	FAR 52.213-1 Fast payment procedure.	Determine the date that title to the supplies was vested in the Government and issue instructions to the contractor within 180 days from that date.  The contracting officer is primarily responsible for collecting any debts resulting from the contractor's failure to replace, repair, or correct supplies lost, damaged, or not conforming to purchase requirements.

	Tasks	FAR Reference(s)	Additional Information
2.	Determine sufficiency of evidence to reject the work.	FAR 12.402 Acceptance [commercial items].	Ensure that the Government is not at fault and consider relevant case law and questions such as:
		FAR 46.1 General [quality assurance].	Has the Government accepted the deliverable either
		FAR 46. 407 Nonconforming supplies or services.	explicitly or implicitly by silence, late rejection, or retention and use of goods?
		FAR 52.212-4(a) Contract Terms and Conditions-Commercial Items,	<ul> <li>Did the Government inspect the deliverable prior to acceptance? If so:</li> </ul>
		Inspection and Acceptance. FAR 52.213-4 Terms and Conditions-	<ul> <li>Was the defect patent (i.e., discoverable through inspection) or latent?</li> </ul>
		Simplified Acquisitions (Other than commercial items).	<ul> <li>Was fraud or gross mistake amounting to fraud the reason a discoverable patent defect survived inspection prior to acceptance?</li> </ul>
			<ul> <li>Was acceptance predicated on the reasonable assumption that the nonconformance would be cured (discovery at time of acceptance)?</li> </ul>
			<ul> <li>Was acceptance reasonably induced by the seller's assurances (no discovery at the time of acceptance)?</li> </ul>
			<ul> <li>Is the Government stopped by reason of accepting nonconforming work under a prior contract for the same requirement?</li> </ul>
			<ul> <li>If the Government has accepted the deliverable, only consider revoking acceptance if the Government reports the defect to the contractor:</li> </ul>
			<ul> <li>Within a reasonable time after the defect was discovered or should have been discovered; and</li> </ul>
			<ul> <li>Before substantial change occurs in the condition of the item, unless the change is due to the defect in the item.</li> </ul>
			If the Government is at fault, options may include modifying the contract or terminating for convenience.

	Tasks	FAR Reference(s)	Additional Information
;	3. Determine whether to accept a minor nonconformance.	FAR 12.402 Acceptance [commercial items].  FAR 46.607 Nonconforming supplies or services.	A minor nonconformance may be accepted without additional contractor consideration as long as the nonconformance does not adversely affect the safety, health, reliability, durability, performance, interchangeability of parts or assemblies, weight, or appearance (where a consideration), or any other basic objective of the government requirement.
			To assist in making this determination, the Government may establish a joint contractor- Government review group.  Acceptance of supplies and services with any critical or major nonconformance is outside the scope of such a review group.
			Discourage the repeated tender of nonconforming supplies or services, including those with only minor nonconformance, by appropriate action, such as rejection and documenting the contractor's performance record.
4	Notify the contractor of the Government's rejection of nonconforming supplies or	Government's rejection of items].  In an items i	Promptness in giving the rejection notice is essential because, if timely notice of rejection is not furnished, acceptance may in certain cases be implied as a matter of law. The notice must:
	services.		Include the reasons for rejection.
			<ul> <li>Require the contractor to repair or replace the supplies or reperform the service at no increase in the contract price.</li> </ul>
			Be in writing if:
			<ul> <li>The supplies or services have been rejected at a place other than the contractor's plant;</li> </ul>
			<ul> <li>The contractor persists in offering nonconforming supplies or services for acceptance; or</li> </ul>
			<ul> <li>Delivery or performance was late without excusable cause.</li> </ul>
			Allow time (usually 10 days) for the contractor to respond.

	Tasks	FAR Reference(s)	Additional Information
5.	Review the contractor's response.	FAR 12.402 Acceptance [commercial items].  FAR 46.607 Nonconforming supplies or services.	<ul> <li>Correction of the nonconformance without further comment;</li> <li>An offer to correct the nonconformance;</li> <li>Proposal that the Government accept the nonconforming supplies or services for a lower price or other consideration;</li> <li>Refusal to correct work or offer consideration; or</li> <li>No response.</li> </ul>
6.	Determine whether to accept the contractor's offer to cure the nonconformance.	FAR 12.402 Acceptance [commercial items].  FAR 46.607 Nonconforming supplies or services.	<ul> <li>Accept the offer at no change in contract price if the nonconformance can reasonably be cured within the contract's delivery or performance schedule.</li> <li>If a cure is not possible within the delivery or performance schedule:         <ul> <li>Determine whether to extend the delivery or performance schedule; and</li> <li>If the decision is to extend the delivery or performance schedule, determine:</li></ul></li></ul>

	Tasks	FAR Reference(s)	Additional Information
7	Determine whether to accept nonconforming supplies or services given a contractor offer of consideration.	FAR 12.402 Acceptance [commercial items].	Only accept nonconforming supplies when in the Government's interest. Consider any:
		FAR 46.607 Nonconforming supplies or services.	Consideration offered by the contractor.
			<ul> <li>Information regarding the nature and extent of the nonconformance.</li> </ul>
			<ul> <li>Written warranty that requires the contractor to make any necessary repairs or corrections after acceptance at no cost to the Government.</li> </ul>
			<ul> <li>Recommendation for acceptance or rejection from other members of the Government acquisition team along with the rationale supporting that recommendation. Give special attention to any recommendation about the ability of the supply or service to meet health, safety, and performance requirements.</li> </ul>
8	If the contractor refuses to cure the nonconformance or offer acceptable additional consideration, determine whether to initiate termination for cause.	nconformance or offer items]. ceptable additional 49.4 Termination for default.	Do not terminate for cause, if the contractor makes a persuasive case that:
			There has been acceptance, or
			<ul> <li>Work is acceptable under the contract's terms and conditions.</li> </ul>
			Terminate for cause if:
			<ul> <li>The contractor refuses or is not likely to cure the nonconformance, and</li> </ul>
			<ul> <li>Offered consideration (if any) is not acceptable.</li> </ul>
			See Activity 50 Termination for further discussion.

**Part D: Enforce Warranty Clause** 

	Tasks	FAR Reference(s)	Additional Information
1.	Verify that the warranty clause applies.	FAR 46.704 Authority for use of warranties.  FAR 46.705 Limitations [warranties].  52.246-17 Warranty of supplies of a noncomplex nature.  52.246-18 Warranty of supplies of a complex nature  52.246-19 Warranty of systems and equipment under performance specifications or design criteria.  52.246-20 Warranty of services.	<ul> <li>The terms and conditions of the applicable warranty clause in the contract (e.g., duration of the warranty);</li> <li>Whether government obligations under the clause have been met; and</li> <li>Whether the facts support the Government's case for invoking the warranty.</li> </ul>
2.	Notify the contractor that the Government intends to exercise its rights under the warranty clause.	FAR 46.706(b)(4) Warranty terms and conditions.	Prepare a written notice to the contractor of any breach of warranty. Ensure that the notice:  Meets any requirements established in the contract warranty clause; and  Is provided to the contractor within the time constraints established in the clause.
3.	Consider the contractor's recommendation for corrective action (if any).	FAR 46.706(b)(2) Warranty terms and conditions.	If the warranty clause (e.g., Warranty of Supplies of a Complex Nature (FAR 52.246-18)) and Warranty of Systems and Equipment Under Performance Specifications or Design Criteria (FAR 52.246-19)) requires the contractor to submit a recommendation for corrective action, consider that recommendation in determining the appropriate corrective action.  Whenever practicable, reach agreement with the contractor on the appropriate corrective action.  Document results of any agreement with the contactor.

	Tasks	FAR Reference(s)	Additional Information
4.	Formally instruct the contractor on the required corrective action.	FAR 46.706(b)(2) Warranty terms and conditions.	When not part of the original notice of the breach of warranty, provide written notice of the required contractor action with a reasonable period to complete that action. Select the best alternative for making the Government whole available under the warranty clause, given the circumstances. Choose from among the alternatives presented in the contract clause.
5.	Monitor contractor compliance with instructions for corrective action.	FAR 46.706 Warranty terms and conditions.	Ensure that the Government receives the full measure of relief provided by the warranty terms and conditions.
6.	If the contractor fails to complete the required corrective action, take unilateral action against the contractor.	FAR 46.706(b)(2) Warranty terms and conditions.	If the contractor fails to take the required corrective action, obtain the required supplies or services from other sources and charge the related cost to the contractor. This cost may be recovered by:
			<ul> <li>An offset against an existing contract; or</li> </ul>
			A claim against the contractor.

### **Part E: Enforce Implied Warranties**

	Tasks	FAR Reference(s)	Additional Information
-	nat the deliverable is I by an implied warranty.	52.212-4(o) Contract Terms and Conditions – Commercial Items. 52.213-4(h) Terms and Conditions – Simplified Acquisitions (Other Than Commercial Items).	Consider invoking the warranty of merchantability or fitness for a particular purpose only if the:  Contract or purchase order includes FAR 52.212-4 or 52.213-4; or  Purchase order for other than commercial items does not include inspection terms that make acceptance final and conclusive absent latent defects, fraud, or gross mistake amounting to fraud; and  The Government has not waived the warranty with respect to the defect at issue under the Uniform Commercial Code (UCC).

	Tasks	FAR Reference(s)	Additional Information
2.	Determine whether the contract disclaims the Government's rights to an implied warranty.	52.212-4(o) Contract Terms and Conditions – Commercial Items. 52.213-4(h) Terms and Conditions – Simplified Acquisitions (Other Than Commercial Items).	If the contractor accepted a purchase order (i.e., offer from the Government), correctly determine the legal effect of any disclaimer in a letter of acceptance.  If the Government accepted the contractor's offer, correctly ascertain whether the resulting contract excludes or limits the Government's rights under 52.212-4(o) or 52.213-4(h).
3.	If applicable, determine whether the warranty of merchantability has been breached.	FAR 12.404 Warranties [commercial items].	<ul> <li>Determine whether the item is or is not merchantable under the tests in the UCC. Under the UCC 2A-314, for goods to be merchantable they must:</li> <li>Pass without objection in the trade under the contract description;</li> <li>In the case of fungible goods, be of fair average quality within the description;</li> <li>Be fit for the ordinary purposes for which such goods are used;</li> <li>Be, within the variations permitted by the agreement, of even kind, quality and quantity within each unit and among all units involved;</li> <li>Be adequately contained, packaged, and labeled as the agreement may require; and</li> <li>Conform to the promise or affirmations of fact made on the container or label if any.</li> </ul>
4.	If applicable, determine whether the contractor has breached the warranty of fitness for a particular purpose.	FAR 12.404 Warranties [commercial items].	<ul> <li>The seller knew the particular purpose for which the Government intended to use the item; and</li> <li>The Government relied upon the contractor's skill and judgment that the item would be appropriate for that particular purpose.</li> </ul>

	Tasks	FAR Reference(s)	Additional Information
5.	Notify the contractor of the breach of the implied warranty.	52.212-4(o) Contract Terms and Conditions – Commercial Items. 52.213-4(h) Terms and Conditions – Simplified Acquisitions (Other Than Commercial Items).	Notify the contractor within a reasonable time after discovery of the breach and within any deadlines established by the contract. The notification should identify the contract and the item, and state the basis for believing that an implied warranty exists.  Additionally, the notification may:  State the Government's position on resolving the breach of warranty (e.g., request replacement of the item); or  Request a contractor recommendation on the best way to resolve the breach.
6.	Negotiate acceptable relief.	52.212-4(o) Contract Terms and Conditions – Commercial Items. 52.213-4(h) Terms and Conditions – Simplified Acquisitions (Other Than Commercial Items).	Based on any contractor response to the notice of the breach of warranty and other available information, negotiate acceptable relief. Alternatives typically include:  No cost to the Government:  Repair;  Replacement; or  Reperformance; or  Refund all or part of the purchase price.
7.	Monitor contractor compliance with agreements (if any) to make the Government whole.	52.212-4(o) Contract Terms and Conditions – Commercial Items. 52.213-4(h) Terms and Conditions – Simplified Acquisitions (Other Than Commercial Items).	Ensure that the Government is made whole.
8.	If the contractor fails to provide acceptable relief within a reasonable time, take appropriate action.	FAR 46.706(b)(2) Warranty terms and conditions [remedies].  FAR Par 49 Termination of contracts.	If the contract has already closed out, file a claim against the contractor.  If time remains in the delivery or performance period (at least 10 days) issue a cure notice.  If the delivery or period has expired, prepare a termination notice.

# Appendix A: Selecting a Commercial/Simplified Acquisition Contract Remedy

### Problem: The deliverable has been or will be delivered late and the delay is not excusable.

	Options	Additional Information
1.	Reschedule the delivery date in exchange for consideration.	<ul> <li>Appropriate when:</li> <li>There is a reasonable probability of delivery by the new date; and</li> <li>The requiring activity can live with the new date.</li> </ul>
2.	Reduce or suspend commercial finance payments under FAR 52.232-29(a) or 52.232-30(a).	<ul> <li>Appropriate when:         <ul> <li>Commercial finance payments are being made; and</li> <li>Performance of the contract is endangered by the contractor's failure to make progress.</li> </ul> </li> </ul>
3.	Accept late delivery and impose liquidated damages. (Note: Liquidated damages can be incorporated by addendum to FAR 52.212-4 if a customary commercial practice for the market.)	<ul> <li>Appropriate when:</li> <li>The contract provides for liquidated damages; and</li> <li>There is a reasonable probability of delivery by a date that the requiring activity can tolerate.</li> </ul>
4.	Send a cure notice 10 days or more prior to the contract's delivery date, or termination notice immediately upon expiration of the delivery period.	Appropriate when there is little probability of delivery by a date that the requiring activity can tolerate and/or the contractor has not offered adequate consideration.

# Problem: The deliverable has not been implicitly or explicitly accepted and does not conform to contract requirements.

Options	Additional Information
1. Accept the deliverable without consideration.	Appropriate when the nonconformance is minor and obtaining consideration is not in the Government's interests (per FAR 46.407(f)).
2. Accept the deliverable in exchange for consideration.	Appropriate when the requiring activity can tolerate non- conformance (per FAR 46.407(c)).

	Options	Additional Information
brought up to specification after acceptance.		Appropriate when the defect is covered by a warranty clause or an implied warranty (see FAR 52.212-4(o)) and immediate acceptance will benefit the requiring activity.
4	Reject the deliverable and obtain correction or replacement at no cost to the Government. Tell the payment office to withhold payment until an acceptable deliverable has been furnished.	Appropriate when there is a reasonable expectation that a satisfactory replacement will be provided by the delivery date in the contract, or, for consideration, within a reasonable time thereafter.
5	Reject the deliverable and send a cure or termination notice.	Appropriate when there is little expectation of receiving an acceptable product within a reasonable time.

## Problem: The deliverable has been accepted but does not conform to contract requirements.

	Options	Additional Information
1.	Reject the supply or service after acceptance as provided in FAR 52.212-4(a).	Appropriate when the Government reports the defect to the contractor:
		Within a reasonable time after the defect was or should have been discovered; and
		Before substantial change occurs in the condition of the item, unless the change is due to the defect in the item.
2.	Invoke an express warranty.	Appropriate when a warranty clause has been incorporated by an addendum to 52.212-4.
3.	Invoke an implied warranty.	Appropriate when an implied warranty applies (FAR 52.212- 4(o)).

### Problem: Other breaches when the contracting officer has exhausted all efforts at the informal resolution of the problem.

	Options	Additional Information
1.	Invoke whatever remedy (if any) is established in FAR clauses (if any) incorporated by addenda or checked in FAR 52.212-5.	<ul> <li>Liquidated damages under; the Liquidated Damages – Subcontracting Plan (FAR 52.219-16) for failing to comply with the subcontracting plan.</li> <li>Cancellation, suspension, or termination of the contract under Equal Opportunity (FAR 52.222-26) (incorporated by reference if checked in FAR 52.212-5).</li> <li>Withholding of payments and termination under Service Contract Act of 1965, As Amended (FAR 52.222-41) (incorporated by reference if checked in FAR 52.212-5).</li> </ul>
2.	Suspend or reduce payments under FAR 52.232.29 or 30.	Appropriate when the supplies or services will not be delivered or performed in accordance with the contract.
3.	Send a cure notice (10 days or more prior to the contract's delivery date).	Appropriate when the breach is of sufficient magnitude to warrant termination for cause.