Contract Administration

Activity 37: Non-Commercial Acquisition Remedies

Procedures to address contractor failure to comply with the contract.

Related Flow Charts: Flow Chart 37

Related Courses: FAC 084 (Back to Basics: Contract Remedies)

Part A: Select a Formal Contract Remedy

	Tasks	FAR Reference(s)	Additional Information
1.	Obtain evidence of any reported contractor failure to perform or other breach of contract.	FAR 46.1 General [quality assurance]. FAR 46.407 Nonconforming supplies or services [government contract quality assurance].	Collect all related facts, including the contractor's reactions to government complaints. Reports on contractor failure to perform typically relate to: • Anticipated or actual late delivery; • Failure to control costs; or • Unsatisfactory performance.
2.	Determine if the contractor failed to comply with contract requirements.	FAR 46.1 General [quality assurance]. FAR 46.407 Nonconforming supplies or services [government contract quality assurance].	 Consider both: Contract language; and Other evidence (e.g., contractor representations regarding the deliverable). If at issue, determine whether contractor representations regarding the quality, condition, description, or performance potential of the deliverable were: Part of the basis of the bargain, given the: Price negotiation memorandum (i.e., what transpired during contract negotiations); The contractor's proposal; and The contract itself; or

Tasks	FAR Reference(s)	Additional Information
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 Mere "sales talk" or "puffing" about the offered supply or service.

Verify that the Government has carried out its promises and responsibilities, for example:

- Furnishing of suitable government property at the specified time and place;
- Implied duty to not hinder performance;
- Implied duty to disclose information vital for offer preparation or contract performance;
- Implied duty to provide factually correct information; and
- Implied warranty of specifications.

Analyze potential defenses to allegations that the:

- Contractor failed to comply with contract requirements, such as:
 - Impracticability of performance;
 - o Mutual mistakes; or

Unconscionable requirements.

- Government failed to comply with contract requirements, such as:
 - o Disclaimers during negotiations; or
 - The Sovereign Acts doctrine.

	Tasks	FAR Reference(s)	Additional Information
3.	Select one or more formal remedies.	FAR 2.101 Warranty [definitions]. FAR 46.7 Warranties. FAR 49.607(a) Cure notice [delinquency notices].	 Select the remedy or remedies that best match the problem and the extent (if any) to which the Government is at fault. Generally, consider the following remedies: Cure or show cause notice and the possibility of contract termination for cause; Assessment of liquidated damages; Rejection of supplies or services before or after acceptance and possible termination for cause; Remedies under a warranty clause (if incorporated as an addendum to FAR 52.212-4); Remedies that may be available when acceptance was due to fraud, gross mistake, or latent defect; Termination for convenience or cause (see Activity 52, Termination); or Any other remedies provided in the specific clause that was breached. Alternatively, it may be in the Government's best interest to accept a supply or service nonconformance with additional contractor consideration. (FAR 46.407(f)).

Tasks	FAR Reference(s)	Additional Information
Determine whether to reduce or withhold payment.	FAR 52.246-2 Inspection of supplies-Fixed-Price. FAR 52.246-3 Inspection of supplies-Cost-Reimbursement. FAR 52.246-4 Inspection of services-Fixed-Price. FAR 52.246-5 Inspection of services-Cost-Reimbursement. FAR 52.246-6 Inspection-Time-and-Material and Labor-Hour. FAR 52.246-7 Inspection of research and development-Fixed-Price. FAR 52.246-8 Inspection of research and development-Cost-Reimbursement. FAR 52.246-9 Inspection of research and development (short form).	 As provided in the contract for problem and the remedy being invoked. For example, progress payments based on cost may be reduced or suspended, the rate of liquidation increased, or both: If the contractor failed to comply with any material requirement of this contract; or Performance of the contract is endangered; or Other circumstances cited in the Progress Payments clause (FAR 52.232-16) occur. For delivered and accepted supplies or services to reflect any downward adjustment in the price agreed to by the contractor.

Part B: Prepare a Cure or Show Cause Notice

	Tasks	FAR Reference(s)	Additional Information
1	Determine whether to issue a cure notice.	FAR 49.4 Termination for default. FAR 49.607(a) Cure notice [delinquency	Use a cure notice in situations where the contractor: • Fails to:
		notice].	 Make progress as to endanger performance of the contract; or
			 Perform some of the other requirements of the contract (e.g., provide required insurance); and
			 Has sufficient time remaining in the contract delivery or performance schedule to permit a realistic cure period (i.e., 10 days or more).
			Otherwise, prepare a termination notice and send it to the contractor immediately upon expiration of the delivery period.

	Tasks	FAR Reference(s)	Additional Information
2.	Obtain the contractor's response,	FAR 49.402-3 Procedures for default. FAR 49.402-3 Procedures for default.	 Follow the format presented in FAR 49.607(a); Clearly identify the contractor's failure or failures in performance of the contract; and Provide the contractor 10 days to cure its failure or failures, but may provide more time that is reasonably necessary. If the contractor is a small business, immediately provide a copy of the cure notice to the: Contracting office small business specialist; and Small Business Administration Regional Office nearest the contractor. Examples of possible contractor responses include:
3.	and determine the validity of any supporting data offered by the contractor.	FAR 49.402-3 Procedures for default.	 An offer to cure performance; An offer to provide substantial performance in exchange for relief from some provisions of the contract; Presentation of a case for excusable delay; Agreement with the notice's facts with no solution offered; or No response.
4.	Determine the next step.	FAR Part 43 Contract modifications. FAR 49.4 Termination for default.	 Typically, alternatives include the following: Take no further action. Only choose this alternative when the contractor provides sufficient evidence that performance failures will be cured to complete the contract on time. Modify the contract. Only choose this alternative when: The contractor provides evidence of excusable delay that merits an extension of the delivery or performance period or other contract modification to permit completion within the

Tasks	FAR Reference(s)	Additional Information
		original period; or
		 The modification is in the Government's best interests and the contractor provides:
		 Sufficient evidence that the contract will be completed as modified; and
		 Appropriate consideration for any relief from the contract's requirements.
		 Begin proceedings to terminate for cause. Consider the following factors before determining to terminate a contract for cause:
		 The terms of the contract and applicable laws and regulations.
		 The specific failure of the contractor and the excuses for the failure.
		 The availability of the supplies or services from other sources.
		 The urgency of the need for the supplies or services and the period of time required to obtain them from other sources.
		 The degree of essentiality of the contractor in the government acquisition program and the effect of a termination for default.
		 The effect of a termination on the contractor's ability to liquidate any government financing.
		 Any other pertinent facts and circumstances.
5a. If the decision is to take no further	FAR 49.402-3 Procedure for default.	In the notice, state that:
action, provide written notice of the contractor and document a finding of facts.		The Government accepts the contractor's commitments to cure performance.
		 Contractor failure to fulfill its commitments to cure performance failures will restore the Government's right to terminate for cause.

Tasks	FAR Reference(s)	Additional Information
5b. If the decision is to modify the contract, execute a bilateral	FAR Part 43 Contract modifications.	In the modification, clearly describe the contract changes, including any:
modification.		 Change in the delivery schedule;
		 Change in other terms and conditions; and
		 Consideration provided by the contractor in return for the modification.
5c. If the decision is to terminate the contractor for convenience or cause, implement the termination.	FAR Part 49 Termination of contracts.	Implement the termination following the procedures described in Activity 50 Termination.
6. Document the contract file.	FAR 4.803 Contents of contract files.	Documentation should include:
		The cure notice;
		 The contractor's response;
		 A summary of any other facts that affected the decision on the appropriate course of action;
		 A price negotiation memorandum covering any negotiations with the contractor; and
		 Any contract modification or written notice to the contractor.

Part C: Assess Liquidated Damages

	Tasks	FAR Reference(s)	Additional Information
1.	Document all evidence pertinent to the assessment of liquidated damages.	FAR 11.5 Liquidated damages [describing agency needs]. FAR 52.211-11 Liquidated Damages – Supplies, Services, or Research and Development. FAR 52.219-16 Liquidated Damages – Subcontracting Plan. FAR 52.222-4 Contract Work Hours and Safety Standards Act – Overtime Compensation.	Correctly identify performance problems covered by a clause that provides for liquidated damages, for example: • Liquidated Damages – Supplies, Services, or Research and Development (FAR 52.211-11); • Liquidated Damages – Subcontracting Plan (FAR 52.219-16); or • Contract Work Hours and Safety Standards Act – Overtime Compensation (FAR 52.222-4).
2.	Compute the dollar amount of liquidated damages.	FAR 52.211-11 Liquidated Damages – Supplies, Services, or Research and Development. FAR 52.219-16 Liquidated Damages – Subcontracting Plan. FAR 52.222-4 Contract Work Hours and Safety Standards Act – Overtime Compensation.	Accurately calculate the damages per the formula prescribed by the applicable contract clause.
3.	Informally present the case for liquidated damages to the contractor.	FAR 11.5 Liquidated damages [describing agency needs]. FAR 52.211-11 Liquidated Damages – Supplies, Services, or Research and Development. FAR 52.219-16 Liquidated Damages – Subcontracting Plan. FAR 52.222-4 Contract Work Hours and Safety Standards Act – Overtime Compensation.	 Whenever practicable, discuss the assessment of liquidated damages informally with the contractor, before actual assessment: Identify the liquidated damages clause in the contract; Explain the reason that liquidated damages are being assessed; Explain how the liquidated damages will be calculated; and Advise the contractor on any action that may be taken to avoid the assessment or continuing assessment of liquidated damages. Available actions will depend on the requirements of the specific liquidated damages clause.

	Tasks	FAR Reference(s)	Additional Information
4.	Notify the contractor in writing that the Government intends to assess liquidated damages.	FAR 11.5 Liquidated damages [describing agency needs]. FAR 49.402-7 Other damages [termination of fixed-price contracts for default].	 In preparing the notification, consider all available information, including any information obtained during informal discussions. In writing: Identify the liquidated damages clause in the contract; Explain the reason that liquidated damages are being assessed; Explain how the liquidated damages will be calculated; and Advise the contractor on any action that may be taken to avoid the assessment or continuing assessment of liquidated damages.
5.	Provide the contractor with an opportunity to present any reasons why it should be relieved from the requirement to pay liquidated damages.	FAR 11.5 Liquidated damages [describing agency needs]. FAR 49.402-7 Other damages [termination of fixed-price contracts for default].	 For example, the contractor might: Contend that any delay is excusable; Contend performance was impossible, given the contract requirements; or Provide evidence of substantial completion.
6.	Determine if the contractor is entitled partial or complete relief from assessment of liquidated damages.	FAR 52.211-11 Liquidated Damages – Supplies, Services, or Research and Development. FAR 52.219-16 Liquidated Damages – Subcontracting Plan. FAR 52.222-4 Contract Work Hours and Safety Standards Act – Overtime.	 Requirements of the liquidated damages clause; The facts presented by the contractor; and Other available information. If the contractor is entitled to relief: Determine whether to: Forgo assessing liquidated damages; or Assess a reduced amount. Document the basis for reducing the amount of liquidated damages and, given the basis, accurately calculate the amount of the reduction.

	Tasks	FAR Reference(s)	Additional Information
7	 If liquidated damages are assessed in part or in whole, withhold payment and/or collect debt. 	FAR 49.402-7 Other damages [termination of fixed-price contracts for default].	Normally, the amount of liquidated damages may be recovered through withholding contractor payment. If that is not appropriate, consider:
		FAR 32.6 Contract debts.	An offset against an existing contract;
			Direct payment by the contractor; or
			A claim against the contractor.

Part D: Reject Nonconforming Supplies or Services

Tasks	FAR Reference(s)	Additional Information
Determine the sufficiency of evidence to reject the work.	FAR 46.1 General [quality assurance]. FAR 46. 407 Nonconforming supplies	Ensure that the Government is not at fault and consider relevant case law and questions such as:
	or services. FAR 52.246-2 Inspection of supplies- Fixed-Price.	 Has the Government accepted the deliverable either explicitly or implicitly by silence, late rejection, or retention and use of goods?
	FAR 52.246-3 Inspection of supplies- Cost-Reimbursement.	Did the Government inspect the deliverable prior to acceptance? If so:
	FAR 52.246-4 Inspection of services- Fixed-Price.	 Was the defect patent (i.e., discoverable through inspection) or latent?
	FAR 52.246-5 Inspection of services- Cost-Reimbursement.	 Was fraud or gross mistake amounting to fraud the reason a discoverable patent defect survived inspection prior to acceptance?
	FAR 52.246-6 Inspection-Time-and- Material and Labor-Hour. FAR 52.246-7 Inspection of research	Was acceptance predicated on the reasonable assumption that the nonconformance would be cured
	and development-Fixed-Price. FAR 52.246-8 Inspection of research	 (discovery at time of acceptance)? Was acceptance reasonably induced by the seller's assurances (no discovery at the time of acceptance)?
	and development-Cost-Reimbursement. FAR 52.246-9 Inspection of research and development (short form).	 Is the Government estopped by reason of accepting nonconforming work under a prior contract for the same requirement?
		 If the Government has accepted the deliverable, only consider revoking acceptance if the Government reports the defect to the contractor:
		 Within a reasonable time after the defect was discovered or should have been discovered; and
		 Before substantial change occurs in the condition of the item, unless the change is due to the defect in the item.
		If the Government is at fault, options may include modifying the contract or terminating for convenience. \Box

	Tasks	FAR Reference(s)	Additional Information
2.	Determine whether to accept a minor nonconformance.	FAR 46.607 Nonconforming supplies or services.	A minor nonconformance may be accepted without additional contractor consideration as long as the nonconformance does not adversely affect the safety, health, reliability, durability, performance, interchangeability of parts or assemblies, weight, or appearance (where a consideration), or any other basic objective of the Government requirement.
			To assist in making this determination, the Government may establish a joint contractor-Government review group. Acceptance of supplies and services with any critical or major nonconformance is outside the scope of such a review group.
			Discourage the repeated tender of nonconforming supplies or services, including those with only minor nonconformance, by appropriate action, such as rejection and documenting the contractor's performance record.
3.	Notify the contractor of the Government's rejection of nonconforming supplies or services.	FAR 46.607 Nonconforming supplies or services.	Promptness in giving the rejection notice is essential because, if timely notice of rejection is not furnished, acceptance may in certain cases be implied as a matter of law. The notice must:
	Services.		Include the reasons for rejection.
			 Require the contractor to repair or replace the supplies or reperform the service at no increase in the contract price.
			Be in writing if:
			 The supplies or services have been rejected at a place other than the contractor's plant;
			 The contractor persists in offering nonconforming supplies or services for acceptance; or
			 Delivery or performance was late without excusable cause.
			Allow time (usually 10 days) for the contractor to respond.

	Tasks	FAR Reference(s)	Additional Information
4.	Review the contractor's response.	FAR 46.607 Nonconforming supplies or services.	 Examples of possible contractor responses include: Correction of the nonconformance without further comment; An offer to correct the nonconformance; Proposal that the Government accept the nonconforming supplies or services for a lower price or other consideration; Refusal to correct work or offer consideration; or No response.
5.	Determine whether to accept the contractor's offer to cure the nonconformance.	FAR 46.607 Nonconforming supplies or services.	 Accept the offer at no change in contract price if the nonconformance can reasonably be cured within the contract's delivery or performance schedule. If a cure is not possible within the delivery or performance schedule: Determine whether to extend the delivery or performance schedule; and If the decision is to extend the delivery or performance schedule, determine:

	Tasks	FAR Reference(s)	Additional Information
6.	Determine whether to accept nonconforming supplies or services	FAR 46.607 Nonconforming supplies or services.	Only accept nonconforming supplies when in the Government's interest. Consider any:
	given a contractor offer of consideration.		 Consideration offered by the contractor.
	on order at on.		 Information regarding the nature and extent of the nonconformance.
			 Written warranty that requires the contractor to make any necessary repairs or corrections after acceptance at no cost to the Government.
			 Recommendation for acceptance or rejection from other members of the government acquisition team along with the rationale supporting that recommendation. Give special attention to any recommendation about the ability of the supply or service to meet health, safety, and performance requirements.
7.	If the contractor refuses to cure the	FAR 46.607 Nonconforming supplies or	The options include:
	nonconformance or offer acceptable additional consideration, determine the appropriate course of action.	services. FAR 49.4 Termination for default.	 Accepting the supply or service, if the contractor makes a persuasive case that:
			 There has been acceptance, or
			 The work is acceptable under the contract's terms and conditions;
			 Rejecting the supply or service and issuing a cure or show cause notice; or
			 Arranging for correction of the defects at the contractor's expense. Only correct work at the contractor's expense if the contractor has first been given a chance to correct the work and failed to do so in a reasonable time.

Part E: Enforce Warranty Clause

	Tasks	FAR Reference(s)	Additional Information
1.	Verify that the warranty clause applies.	FAR 46.704 Authority for use of warranties. FAR 46.705 Limitations [warranties]. 52.246-17 Warranty of supplies of a noncomplex nature. 52.246-18 Warranty of supplies of a complex nature. 52.246-19 Warranty of systems and equipment under performance specifications or design criteria. 52.246-20 Warranty of services.	 The terms and conditions of the applicable warranty clause in the contract (e.g., duration of the warranty); Whether government obligations under the clause have been met; and Whether the facts support the Government's case for invoking the warranty.
2.	Notify the contractor that the Government intends to exercise its rights under the warranty clause.	FAR 46.706(b)(4) Warranty terms and conditions.	Prepare a written notice to the contractor of any breach of warranty. Ensure that the notice: Meets any requirements established in the contract warranty clause; and Is provided to the contractor within the time constraints established in the clause.
3.	Consider the contractor's recommendation for corrective action (if any).	FAR 46.706(b)(2) Warranty terms and conditions.	If the warranty clause (e.g., Warranty of Supplies of a Complex Nature (FAR 52.246-18)) and Warranty of Systems and Equipment Under Performance Specifications or Design Criteria (FAR 52.246-19)) requires the contractor to submit a recommendation for corrective action, consider that recommendation in determining the appropriate corrective action. Whenever practicable, reach agreement with the contractor on the appropriate corrective action. Document results of any agreement with the contactor.

	Tasks	FAR Reference(s)	Additional Information
4.	Formally instruct the contractor on the required corrective action.	FAR 46.706(b)(2) Warranty terms and conditions.	When not part of the original notice of the breach of warranty, provide written notice of the required contractor action with a reasonable period to complete that action. Select the best alternative for making the Government whole available under the warranty clause, given the circumstances. Choose from among the alternatives presented in the contract clause.
5.	Monitor contractor compliance with instructions for corrective action.	FAR 46.706 Warranty terms and conditions.	Ensure that the Government receives the full measure of relief provided by the warranty terms and conditions.
6.	If the contractor fails to complete the required corrective action, take unilateral action against the contractor.	FAR 46.706(b)(2) Warranty terms and conditions.	If the contractor fails to take the required corrective action, obtain the required supplies or services from other sources and charge the related cost to the contractor. This cost may be recovered by:
			 An offset against an existing contract; or
			A claim against the contractor.

Part F: Select a Formal Contract Remedy Under Fraud, Gross Mistake, or Latent Defect

	Tasks	FAR Reference(s)	Additional Information
1.	Determine if a latent defect existed at the time of acceptance.	FAR 52.246-2 Inspection of supplies- Fixed-Price. FAR 52.246-3 Inspection of supplies- Cost-Reimbursement. FAR 52.246-4 Inspection of services- Fixed-Price. FAR 52.246-5 Inspection of services- Cost-Reimbursement. FAR 52.246-6 Inspection-Time-and- Material and Labor-Hour. FAR 52.246-7 Inspection of research and development-Fixed-Price. FAR 52.246-8 Inspection of research and development-Cost-Reimbursement. FAR 52.246-9 Inspection of research and development (short form).	A latent defect is one that exists at the time of acceptance but cannot be discovered by a reasonable inspection. To determine if a latent defect existed at the time of acceptance, consider facts, such as: • The contractor's liability for the defect; • Whether the Government knew or had reason to know of the defect's existence at time of acceptance; and • Whether the Government fulfilled its obligations for inspection, considering, for example, whether: • The inspection addressed commonly evaluated characteristics of the supply or service; • Tests rigorous enough to reveal the defect would have been cost-effective; and • The contractor proposed such testing in its offer or during contract negotiation.

	Tasks	FAR Reference(s)	Additional Information
2.	Determine if the Government's acceptance was induced by	FAR 52.246-2 Inspection of supplies- Fixed-Price.	Fraud is deceit or trickery to gain unfair or dishonest advantage. Base the Government's case on gross mistake amounting to
	suspected fraud or gross mistake amounting to fraud.	FAR 52.246-3 Inspection of supplies- Cost-Reimbursement.	fraud when intent to defraud cannot be established but there is clear evidence that the contractor did not truthfully reveal all available information.
		FAR 52.246-4 Inspection of services- Fixed-Price.	To demonstrate the existence of a gross mistake amounting to fraud, prepare a finding stating that all of the following facts are
		FAR 52.246-5 Inspection of services- Cost-Reimbursement.	present in the acquisition situation:
		FAR 52.246-6 Inspection-Time-and- Material and Labor-Hour.	 Acceptance was induced by the Government's reliance on the contractor's misrepresentation of fact (actual or implied) or concealment of a material fact.
		FAR 52.246-7 Inspection of research and development-Fixed-Price.	The misrepresentation was made:
		FAR 52.246-8 Inspection of research and development-Cost-Reimbursement.	 With knowledge of its falsity or in reckless or wanton disregard of the facts; and
		FAR 52.246-9 Inspection of research and development (short form).	 With intent to mislead the Government into relying on the misrepresentation.
		and development (short form).	 As a consequence of the misrepresentation the government-suffered injury.
			 The misrepresentation has been or will be reported as evidence of potential fraud.

	Tasks	FAR Reference(s)	Additional Information
3.	Discuss the latent defect, fraud, or gross mistake amounting to fraud with the contractor.	FAR 52.246-2 Inspection of supplies-Fixed-Price. FAR 52.246-3 Inspection of supplies-Cost-Reimbursement. FAR 52.246-4 Inspection of services-Fixed-Price. FAR 52.246-5 Inspection of services-Cost-Reimbursement. FAR 52.246-6 Inspection-Time-and-Material and Labor-Hour. FAR 52.246-7 Inspection of research and development-Fixed-Price. FAR 52.246-8 Inspection of research and development-Cost-Reimbursement. FAR 52.246-9 Inspection of research and development (short form).	 Obtain the contractor's position and supporting data; Request that the contractor: Repair or replace the supply; Reperform the service; and/or Agree to adjust prices downward to compensate the Government for the reduced value of the supply or service; Negotiate a new delivery schedule and/or consideration; and Document the results of negotiations.

	Tasks	FAR Reference(s)	Additional Information
4.	If the contractor refuses to make the Government whole, determine the remedy.	FAR 49.4 Termination for default.	Typically, the Government may either:
		FAR 52.246-2 Inspection of supplies- Fixed-Price.	 By contract or otherwise replace or correct the supplies or perform the services and charge the cost to the
		FAR 52.246-3 Inspection of supplies-	contractor;
		Cost-Reimbursement.	Negotiate an equitable adjustment in contract price or
		FAR 52.246-4 Inspection of services-	other terms and conditions; or
		Fixed-Price.	 Terminate the contract for default.
		FAR 52.246-5 Inspection of services- Cost-Reimbursement.	
		FAR 52.246-6 Inspection-Time-and- Material and Labor-Hour.	
		FAR 52.246-7 Inspection of research and development-Fixed-Price.	
		FAR 52.246-8 Inspection of research and development-Cost-Reimbursement.	
		FAR 52.246-9 Inspection of research and development (short form).	

Appendix A: Selecting a Non-Commercial Contract Remedy

Problem: The deliverable has been or will be delivered late and the delay is not excusable.

Options	Additional Information
Reschedule the delivery date in exchange for consideration.	Appropriate when:
	There is no liquidated damages clause in the original contract;
	There is a reasonable probability of delivery by the new date; and
	The requiring activity can live with the new date.
Accept late delivery and impose liquidated damages.	Appropriate when:
	 The contract provides for liquidated damages; and
	 There is a reasonable probability of delivery by a date that the requiring activity can tolerate.
3. Send a cure notice ten days or more prior to the contract's delivery date, or show cause notice immediately upon expiration of the delivery period.	Appropriate when there is little probability of delivery by a date that the requiring activity can tolerate and/or the contractor has not offered adequate consideration.

Problem: The deliverable has not been implicitly or explicitly accepted and does not conform to contract requirements.

	Options	Additional Information
1.	Accept the deliverable without consideration.	Appropriate when the nonconformance is minor and obtaining consideration is not in the Government's interests (per FAR 46.407(f)).
2.	Accept the deliverable in exchange for consideration.	Appropriate when the requiring activity can tolerate non- conformance (per FAR $46.407(c)$).
3.	Accept the deliverable and invoke a warranty to have the deliverable brought up to specification after acceptance.	Appropriate when there is an applicable warranty and immediate acceptance will benefit the requiring activity.
4.	Reject the deliverable and obtain correction or replacement at no cost to the Government. Tell the payment office to withhold payment until an acceptable deliverable has been furnished.	Appropriate when there is a reasonable expectation that a satisfactory replacement will be provided by the delivery date in the contract, or, for consideration, within a reasonable time thereafter.

	Options	Additional Information
5.	Reject the deliverable and send a cure or termination notice.	Appropriate when there is little expectation of receiving an acceptable product within a reasonable time.

Problem: The deliverable has been accepted but does not conform to contract requirements.

	Options	Additional Information
1	. Invoke an express warranty.	Appropriate when an express warranty applies.
2	. Invoke an implied warranty.	Appropriate when an implied warranty applies (i.e., because the contract does not establish finality of acceptance).
3	Demand that the deliverable be replaced or corrected and/or the price adjusted downward.	Appropriate when there was a latent defect or acceptance was based on fraud or gross mistake.

Problem: Other breaches when the contracting officer has exhausted all efforts at the informal resolution of the problem.

	Options	Additional Information
1.	Invoke whatever remedy (if any) is established in the applicable clause.	 Liquidated damages under; the Liquidated Damages – Subcontracting Plan (FAR 52.219-16) for failing to comply with the subcontracting plan. Cancellation, suspension, or termination of the contract under Equal Opportunity (FAR 52.222-26) (incorporated by reference if checked in FAR 52.212-5). Withholding of payments and termination under Service Contract Act of 1965, As Amended (FAR 52.222-41). Suspension of contract payments, termination for default, and suspension or debarment under Drug-Free Workplace (FAR 52.223-6).
2.	Reduce or suspend progress, advance, or performance-based payments.	Appropriate when the supplies deliverable or services will not be delivered or performed in accordance with the contract.
3.	Send a cure notice.	Appropriate when the breach is of sufficient magnitude to warrant termination for default.