Report on the Acquisition Work Force - Fiscal Year 1983

Federal Acquisition Personnel Information System

August 1984



DEPORT OD THE REQUISITION WORK FORCE

FISCAL WEAR 1983

Federal Acquisition Personnel Information System

August 1984

Federal Acquisition Institute
Office of Acquisition Policy
Seneral Services Administration



Our fifth demographic report on the Federal procurement work force covers Fiscal Year 1983. It provides Federal managers with valuable data for establishing the procurement career management programs mandated by the Office of Federal Procurement Policy Act Amendments of 1983 (Public Law 98-191).

The more striking facts in this report include:

- √ High turnover continues; 2,776 individuals entered the Contracting series (GS-1102) during the fiscal year, while 2,061 exited (see page 3).
- √ The Contracting series recorded its seventh straight year of growth, with a net gain of 715 (3.2%) in Fiscal Year 1983 (see page 4).
- √ High turnover is forecasted throughout the next decade. Nearly 40% of all presently employed GS-1102's will be eligible for retirement by 1993. Turnover will be further exacerbated by the fact that nearly one in every five of Fiscal Year 1983's new hires will be eligible to retire on or before 1993 (see page 11).
- √ 43% of the Government's present Contracts Specialists have less than four. years of service in the 6S-1102 series (see page 12).
- √ Outside hiring declined markedly. From Fiscal Year 1978 through Fiscal Year 1982, Federal agencies recruited 801 individuals a year, on the average, from outside the Government for Contracting positions. The peak year was Fiscal Year 1981, during which agencies recruited 1,044 outside hires for Contracting positions. In Fiscal Year 1983, there were only 602 outside hires (see page 13).

These facts reinforce the need for greater efforts and investments to sustain and improve the professionalism of the procurement work force.

If you have any questions about the report or need further data, please write or call Mr. Michael Miller of the Federal Acquisition Institute (see page iv for the phone number and address).

Michael martinez

Director

Acknowledgments

We wish to express our profound gratitude to Dr. Philip A. D. Schneider, James L. Hall, and their co-workers at the Office of Personnel Management. Without their patience, assistance, advice, and data, this report would not be possible.

We also would like to express thanks to Mary Ann Schade and her colleagues in the Automated Systems Division, Office of Administration, Executive Office of the President. Their help enabled us to convert raw data tapes from the Central Personnel Data File into an on-line, conversational, personnel management information system.

Technical Notes

Source of data:

The data in this report were derived from the Central Personnel Data File (CPDF) established and maintained by the Office of Personnel Management. The Federal Acquisition Institute annually purchases a copy of the end-of-year (Fiscal Year) CPDF files on active, full-time, permanent employees in acquisition fields. Data in this report, unless otherwise noted, are as of September 30, 1983.

Retirement Eligibility

Unlike previous reports, this report includes data only on employees who are eligible for regular retirement. No data is provided on employees eligible for "Early" retirement in the event of a Reduction—in—Force. The minimum combinations of age and years of service qualifying for regular retirement:

- √ Age 65.
- ✓ Age 62 with 5 years of service.
- √ Age 60 with 20 years of service.
- √ Age 55 with 30 years of service.

Losses & Hires

Losses include employees who left the <u>series</u> for any reason, such as separations from Government service or promotions to positions in a different occupational series.

Hires include employees who entered the series from any source, such as outside hires, transfers from other occupational series, and persons returning to active duty after extended leave without pay.

Education Levels

In 1974, the educational levels attained by all full-time, permanent employees were recorded in their CPDF files. Since that time, Federal agencies have been required to report educational level at accession of new employees. Agencies also may, on a voluntary basis, update employee CPDF files to record changes in their educational levels after accession.

Technical Notes (Con't)

Turnover

Turnover data in this report were derived by tracking data on each individual in the work force across fiscal years. Social Security Numbers were used to locate and merge files from different fiscal years on the same individual.

For example, an individual's occupational code might read as follows:

| | FY80 | FY81 | FY82 | FY83 |
|-----------|------------|--------------|------|------|
| Series: 1 | 1105 | 1105 | 1102 | 0 |
| | 1 At the F | iscal Year's | end. | |

In this report, the individual would be reported as a "loss" to the GS-1105 series during Fiscal Year 1982 and an "internal hire" for the GS-1102 series in Fiscal Year 1982. The individual would also be counted as a "loss" to the GS-1102 series in Fiscal Year 1982.

Average Grade

Average grade computations exclude employees in the Senior Executive Service and others whose grades are not specified.

Inquiries

For more information on the formulas, procedures, and software used in preparing this report, please contact the Mr. Michael F. Miller (202–523–5968) at the Federal Acquisition Institute.

Special Reports

Any of the reports in this document can be replicated for the population of an agency. Moreover, other types of detailed reports can be prepared on the agency's population. Since the Federal Acquisition Personnel Information System is an on-line, conversational system, such reports can be readied in a matter of hours. For more information, contact Mr. Michael Miller (202-523-5968) at the Federal Acquisition Institute.

FAI Address

Federal Acquisition Institute (VF) General Services Administration 18th & F Streets, NW Weshington, DC 20405

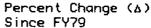
Contents

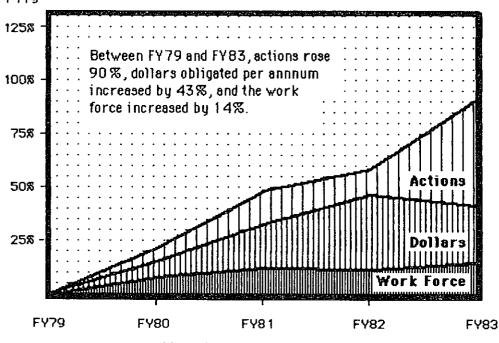
| Summary Statistics |
|--|
| Statistics on Federal Contracts and7 Procurement Specialists |
| Statistics on Federal Purchasing Agents |
| Statistics on Federal Procurement Clerical |
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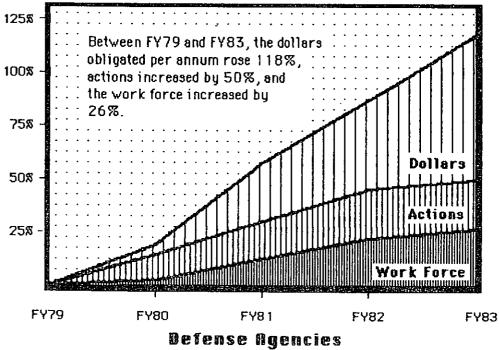
SUMMARY STATISTICS

THE PROFESSIONAL WORKLOAD CONTINUES TO EXPAND FASTER THAN THE WORK FORCE





Non-Defense Agencies



These charts exclude actions under \$10,000 in non-Defense agencies and actions under \$25,000 in Defense agencies. Work force figures include all Contracts and Procurement (GS-1102) specialists. Dollar figures have not been adjusted for inflation. Figures on dollars and actions were derived from the Federal Procurement Data Center (for non-Defense agencies) and the Department of Defense Prime Contract Awards (an annual publication).

The Procurement Work Force At A Glance'

| | 65-1102 | 6S-1105 | 6 S-1106 | 0 S-1150 | 0 S-1101 |
|-----------------------------|----------------|---------|-----------------|---------------------|---------------------|
| Number Employed | 22,880 | 5,276 | 8,911 | 2,789 | 11,681 |
| Average Grade | 10.69 | 5.76 | 4.78 | 10.96 | 9.08 |
| Average Age | 43.4 | 41.6 | 38.6 | 47.2 | 44.1 |
| Eligible to Retire $(\%)^2$ | 9.7 | 6.8 | 6.7 | 17.7 | 9.0 |
| College Graduates (%) | 44.2 | 7.6 | 5.2 | 26.4 | 30.8 |

¹As of September 30, 1983.

Turnover During The Fiscal Year

| | 0S-1102 | 0 S-1105 | 0S-1106 | 6 S-1150 | GS-1101 |
|--|---------|-----------------|---------|-----------------|---------|
| Beginning Strength | 22,165 | 5,023 | 8,672 | 2,761 | 11,248 |
| Losses | 2,061 | 1,133 | 2,291 | 398 | 1,994 |
| Hires | 2,776 | 1,386 | 2,530 | 426 | 2,427 |
| Net Change | 715 | 253 | 239 | 28 | 433 |
| End Strength | 22,880 | 5,276 | 8,911 | 2,789 | 11,681 |
| Ratio Internal:External Hires | 3.45:1 | 3.31:1 | 1.18:1 | 1.65:1 | 3.35:1 |
| Avg. Age Hires | 38.4 | 37.8 | 34.6 | 37.9 | 40.4 |
| Percent Hires Who Are College Graduates | 40.7 | 10.9 | 8.6 | 30.1 | 31.8 |

 $^{^2 \}mbox{Includes only those individuals eligible for regular retirement. This chart excludes individuals who qualify for "Early Out" (in the event of a Reduction in Force).$

Number Employed In Procurement Career Fields¹

As of 9/30/1983

| | Non-Defense | | Defense | | Total |
|---|-------------|---------|---------|---------|--------|
| Contracts & Procurement | 5,919 | (25.9%) | 16,961 | (74.1%) | 22,880 |
| (05-1102) Purchasing | 2,278 | (43.2%) | 2,998 | (56.8%) | 5,276 |
| (65 1105) Clerical & Assistant | 1,497 | (16.8%) | 7,414 | (83.2%) | 8,911 |
| (6S 1106) Industrial Specialist | 263 | (9.4%) | 2,526 | (90.6%) | 2,789 |
| (GS 1150) General Business & Industry (GS-1101) | 8,143 | (69.7%) | 3,538 | (30.3%) | 11,681 |
| Total | 18,100 | (35.1%) | 33,437 | (64.9%) | 51,537 |

Continued Annual Growth Trend In The Procurement Work Force

| | 1979 | 1980 | 1981 | 1982 | 1983 |
|--|---------|--------|--------|--------|--------|
| Contracts & Procurement | 18,608 | 19,428 | 21,022 | 22,165 | 22,880 |
| (6S-1102) Purchasing | 4,306 | 4,598 | 4,690 | 5,023 | 5,276 |
| (65 1105) Clerical & Assistant | 7,378 | 7,673 | 8,128 | 8,672 | 8,911 |
| (65 1106) Industrial Specialist | 2,639 | 2,589 | 2,696 | 2,761 | 2,789 |
| (6S 1150) General Business & Industr (6S-1101) | y 7,143 | 8,101 | 9,729 | 11,248 | 11,681 |
| Total | 40,074 | 42,389 | 46,265 | 49,869 | 51,537 |

¹Tables in the Fiscal Year 1982 report also included the Industrial Property Management (GS 1103) and Property Disposal (GS 1104) series.

Analysis of Losses in FY83

| | 6S-1102 | 0S-1105 | 6S-1106 | 6S-1150 | 6S-1101 |
|----------------------------------|---------|---------|---------|---------|---------|
| Beginning Strength | 22,165 | 5,023 | 8,672 | 2,761 | 11,248 |
| Losses To Other GS-110 Series | 00 189 | 404 | 751 | 51 | 136 |
| Other Losses 1 | 1,872 | 729 | 1,540 | 347 | 1,858 |
| Total Loss | 2,061 | 1,133 | 2,291 | 398 | 1,994 |
| Overall Loss Rate (%) | 9.3 | 22.6 | 26.4 | 14.4 | 17.7 |

 $^{^1}$ Other losses include losses to series outside the Business and Industry (6S-1100) Group, retirements, and other separations from Government service.

FY 1983 Losses By Retirement Eligibility

| | GS-1102 | 6S-1105 | 6 S-1106 | 6 S-1150 | 0 S-1101 |
|--|---------|---------|-----------------|-----------------|---------------------|
| Beginning Strength Sept. 30, 1982 | 22,165 | 5,023 | 8,672 | 2,761 | 11,248 |
| Eligible To Retire On Sept. 30, 1982 | 2,237 | 354 | 608 | 477 | 1,055 |
| Losses of Employees Eligible to Retire | 628 | 104 | 175 | 104 | 334 |
| Loss RateEmployees Eligible to Retire (%) | 28.1 | 29.4 | 28.8 | 21.8 | 31.7 |
| Not Eligible To Retire On Sept. 30, 1982 | 19,928 | 4,669 | 8,064 | 2,284 | 10,193 |
| Losses of Employees Not Eligible to Retire | 1,433 | 1,029 | 2,116 | 294 | 1,660 |
| Loss RateEmployees t Eligible to Retire (%) | Not 7.2 | 22.0 | 26.2 | 12.9 | 16.3 |

Transfers Between Agencies During FY83

| | 6S-1102 | 6 S-1105 | 0S-1106 | 0 S-1150 | 6 S-1101 |
|-------------------------------------|---------|-----------------|---------|---------------------|---------------------|
| Between Non-Defense Agencies | 85 | 12 | 2 | 0 | 7 |
| Between Defense Agencies | 318 | 10 | 32 | 26 | 6 |
| To DoD from a non~Defens Agency | e 60 | 11 | 11 | 0 | 0 |
| To a non-Defense agency from DoD | 90 | 5 | 6 | 0 | 0 |

CONTRACTS

and Procurement

SPECIALISTS

Contracts & Procurement
DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Air Force | Army | Navy | Other DoD | Agri- culture | Commerce |
|------------------------------|--------------|---------------|------------|--------------|------------------|----------|
| GS-1 | | | 7 | | | |
| GS-2 | | | 15 | | | |
| 0S-3 | | _ | 54 | _ | | |
| 0S-4 | 100 | 2 | 4 | 1 | 1 | |
| 6S-5 6S-6 | 192 1 | 252 | 166 1 | 148 1 | 8 | 1 |
| 6S-7 | 510 | 440 | 291 | 503 | 34 | 8 |
| 6S-8 | 4 | 13 | ~. | 555 | · . | Ū |
| GS-9 | 1,065 | 1,055 | 567 | 716 | 131 | 14 |
| OS-10 | 6 | 6 | 5 | 1 | | |
| 6S-11 | 878 | 1,260 | 693 | 1,043 | 243 | 32 |
| 0S-12 0S-13 | 1,318 539 | 1,335 467 | 801 320 | 1,010 | 126 57 | 31 |
| 65-13 | 228 | 171 | 189 | 313 72 | 37 17 | 19 12 |
| 6S-15 | 69 | 53 | 70 | 38 | 11 | 5 |
| Other | 4 | 43 | 12 | 9 | | 1 |
| | | | | | | |
| Total | 4,814 | 5,097 | 3,195 | 3,855 | 617 | 123 |
| Avg. Grade | 10.6 | 10.5 | 10.5 | 10.4 | 10.7 | 11.5 |
| | ннѕ | Interior | Justice | Labor | NASA | SBA |
| | 11110 | 111(0) 101 | Vustice | Lupoi | TOTOT | ODA |
| 6S-1 6S-2 6S-3 6S-4 | | | | | | |
| 0S-5 GS-6 | 7 | 7 | 4 | | 11 | |
| 65-7 65-8 | 31 | 51 | 14 1 | 4 1 | 39 | 7 |
| 6S-9 6S-10 | 96 | 116 1 | 49 | 4 | 86 | 5 |
| 0S-11 | 87 | 146 | 23 | 12 | 125 | 5 |
| 0S-12 | 142 | 130 | 21 | 27 | 201 | 38 |
| 0S-13 | 132 | 84 | 15 | 16 | 140 | 57 |
| 95-14 95-15 | 52 | 42 | 12 | 8 | 84 | 13 |
| 6S-15 Other | 11 | 9 4 | 3 | 4 | 36 | 2 |
| vuici" | | *1 | 1 | | 7 | |
| Total | 558 | 591 | 144 | 76 | 729 | 127 |
| Avg. Grade | 11.4 | 11.0 | 10.4 | 12.0 | 11.7 | 12.3 |
| | | | | | | |

Contracts & Procurement DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Education | Energy | EPA | FEMA | 6SA | HUD |
|--|--------------------------|------------------------------------|--------------------------------|------------------------------|------------------------------------|--|
| 6S-1 6S-2 6S-3 | | | | | | |
| 6S-4 6S-5 6S-6 6S-7 | 1 | 7 9 | 1 1 3 | 1 1 3 | 20 2 53 | 1 |
| 65-8 65-9 65-10 | 2 | 35 | 12 | 2 | 99 1 | 6 |
| 65-11 65-12 65-13 65-14 65-15 Other | 10 15 13 2 1 | 41 107 125 81 48 15 | 11 27 30 24 3 2 | 7 16 3 4 1 | 203 283 149 83 30 4 | 22 16 19 5 5 |
| Total Avg. Grade | 44 12.0 | 468 12.4 | 114 12.1 | 39 11.3 | 927 11.4 | 74 12.0 |
| | | | | | | |
| | State | Trans- portation | Treasury | Yeterans Admin | All Other | Total |
| 6S-1 6S-2 6S-3 6S-4 6S-5 | State | | Treasury 1 4 | Admin | Other 5 5 7 3 2 | 12 20 63 13 861 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 | 1 | portation | 1 4 6 1 | Admin 8 5 81 9 | Other 5 5 7 3 2 2 7 | 12 20 63 13 861 15 2,128 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 | î | portation 1 1 21 | 1 4 6 | Admin 8 5 81 | Other 5 5 7 3 2 2 2 | 12 20 63 13 861 15 2,128 |

Inservice Placement Continues As The Primary Career Path Into Contracts & Procurement Positions

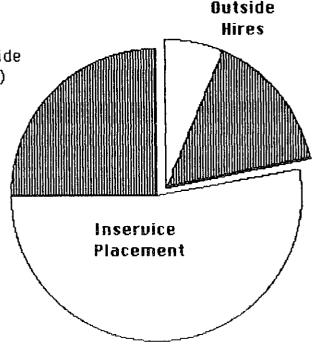
During Fiscal Year 1983, a total of 2,776 individuals joined the Contract and Procurement (GS-1102) series. Only 602 of those individuals were recruited from outside the Government. Another 2,074 came from various clerical, technical, and administrative fields within Government, such as the Procurement Clerical and Assistant (GS-1106) and Purchasing Agent (GS-1105) series.

Inservice Placement (78%)

414 (68.8%) of the Fiscal Year 1983 outside hires were college graduates. 674 (32.5%) of the inservice hires also have graduated from a college or university. About half of the graduates had majored in the various business disciplines; the rest have primarily majored in the different liberal arts disciplines; a very small minority have studied law, engineering, and the physical sciences.

College Graduates





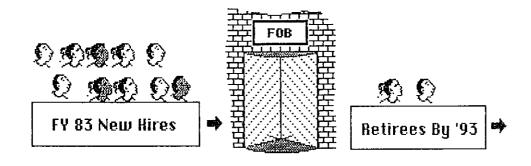
¹The hiring source (outside vs. inservice) was not indicated for 100 of Fiscal Year 1983's new hires.

Contracts & Procurement Specialists Hired During FY 1983

| | Internal | External | Other ¹ | FY 1982 | Total |
|----------------------------------|---------------------|----------|--------------------|---------|--------|
| Total | 2,074 | 602 | 100 | 20,104 | 22,880 |
| Percent FY83 Work Force | 9.1 | 2.6 | 0.4 | 87.9 | 100.0 |
| College Graduates (\Re) 2 | 32.5 | 68.8 | 42.0 | 44.3 | 44.2 |
| Business Degrees (\Re) 2 | 14.9 | 35.9 | 19.0 | 23.3 | 22.8 |
| Eligible to Retire FY83 (% |) ² 3.2 | 0.7 | 10.0 | 10.9 | 9.7 |
| Eligible to Retire FY88 (% |) ² 11.5 | 2.7 | 17.0 | 26.6 | 24.1 |
| Eligible to Retire FY93 (% |)2 22.4 | 5.6 | 29.0 | 41.8 | 39.0 |

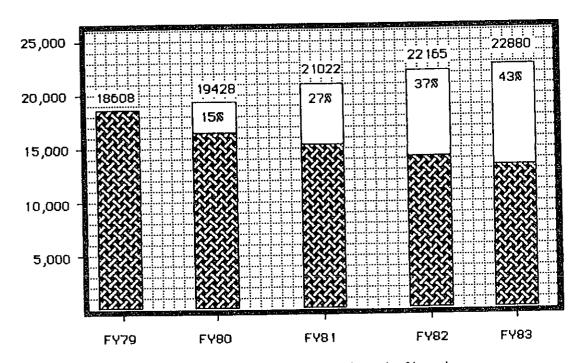
¹Hiring source not specified.

 $^{^{2}}$ Percentage of Total (i.e., of the figure in row 1, same column).



Of every ten individuals who entered the GS-1102 series during Fiscal Year 1983, two will be eligible for regular retirement before or during Fiscal Year 1993.

Nearly Ten Thousand Contracts Specialists Have Less Than 4 Years Service In The GS-1102 Series



Intervals mark the end of each fiscal year

Legend

Persons Who Joined The GS-1102 Series Since Sept. 30, 1979

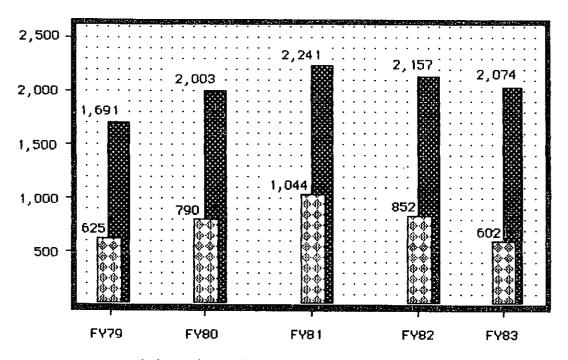
Persons Who Joined The 68-1102 Series Before Sept. 30, 1979





5,446 Contracts and Procurement specialists have quit the the GS-1102 series since the end of Fiscal Year 1979. Beginning in Fiscal Year 1980, the Government hired to fill those positions and expanded the GS-1102 series by another 4,272 positions. As Fiscal Year 1983 drew to a close, 9,718 (43%) Contracts and Procurement specialists had less than four years service in the GS-1102 series.

Decline In Outside Hiring For Positions In The GS-1102 Series



Intervals mark the end of each fiscal year

Legend Outside Hires Inservice Placement

After peaking in Fiscal Year 1981, outside hiring for the Contracting (GS 1102) series declined to a five year low in Fiscal Year 1983. Inservice placement in GS-1102 positions has also declined, but to a lesser degree, since Fiscal Year 1981.

Contracts & Procurement

Retirement Eligibility By Agency

| | % Eligible In FY 1983 | % Eligible In FY 1988 | % Eligible In FY 1993 |
|--------------------------|--------------------------|--------------------------|--------------------------|
| Air Force | 9.3 | 25.7 | 41.2 |
| Army | 10.1 | 24.4 | 38.0 |
| Navy | 8.0 | 20.9 | 33.4 |
| Other Defense | 14.0 | 30.9 | 46.4 |
| Agriculture | 5.0 | 19.9 | 37.4 |
| Commerce | 4.9 | 20.3 | 35.0 |
| Education | 6.8 | 13.6 | 20.5 |
| Energy | 5.3 | 14.1 | 32.7 |
| Environmental Protection | 6.1 | 11.4 | 27.2 |
| Federal Emergency Mgt. | 5.1 | 20.5 | 28.2 |
| General Services Admin. | 8.7 | 20.8 | 37.3 |
| Health & Human Services | 5.2 | 15.9 | 32.3 |
| Housing & Urban Dev. | 10.8 | 25.7 | 52.7 |
| Interior | 6.1 | 18.1 | 34.3 |
| Justice | 1.4 | 9.0 | 21.5 |
| Labor | 13.2 | 23.7 | 36.8 |
| National Aeronautics & | 11.5 | 25.9 | 43.5 |
| Space Administration | | | |
| Small Business Admin. | 19.7 | 43.3 | 63.0 |
| State | 11.5 | 19.2 | 26.9 |
| Transportation | 12.1 | 27.1 | 44.6 |
| Treasury | 1.5 | 6.7 | 20.1 |
| Veterans Administration | 6.5 | 14.6 | 29.2 |
| All Agencies | 9.7 | 24.1 | 39.0 |

Contracts & Procurement
Metropolitan Areas Employing More Than 100 Members

| Metro. Area | Non-Defense Agencies | Defense Agencies | Total |
|--------------------------------|-------------------------|---------------------|-----------------|
| Washington, DC | 2,367 | 1,819 | 4,186 |
| Philadelphia, PA | 74 | 1,080 | 1,154 |
| Dayton, OH | 5 | 962 | 967 |
| Huntsville, AL | 129 | 643 | 772 |
| Los Angeles, CA | 55 | 578 | 633 |
| Detroit, MI | 10 | 595 | 605 |
| St. Louis, MO | 11 | 585 | 596 |
| Long Branch, NJ | 1 | 577 | 578 |
| San Antonio, TX | 6 | 473 | 479 |
| Boston, MA | 73 | 377 | 4 50 |
| Davenport, ILL | 0 | 441 | 441 |
| Columbus, OH | 8 | 401 | 409 |
| Salt Lake, UT | 34 | 367 | 401 |
| Oklahoma City, OK | 62 | 304 | 366 |
| San Francisco, CA | 167 | 195 | 362 |
| Baltimore, MD | 114 | 232 | 346 |
| Sacremento, CA | 22 | 307 | 329 |
| Macon, GA | 2 | 300 | 302 |
| Richmond, VA | 10 | 268 | 278 |
| New York, NY | 155 | 120 | 275 |
| Chicago, ILL | 162 | 109 | 271 |
| Denver, CO | 189 | 81 | 270 |
| Dallas, TX | 8 <u>9</u> | 175 | 264 |
| Newark, NJ | 7 | 212 | 219 |
| Harrisburg, PA | 2 | 216 | 218 |
| Atlanta, GA | 126 | 91 | 217 |
| Seattle, WA | 78 | 134 | 212 |
| Newport News, VA | 74 | 130 | 204 |
| San Diego, CA | 5 | 184 | 189 |
| Albuquerque, New Mex | 73 | 99 | 172 |
| Riverside, CA | 3 | 159 | 162 |
| San Jose, CA | 48 | 106 | 154 |
| Norfolk, VA | 13 | 137 | 150 |
| Nassau, NY | 12 | 127 | 139 |
| Melbourne, FA | 82 67 | 52 65 | 134 |
| Cleveland, OH | 67 | 65 | 132 |
| Honolulu, HA | 6 | 126 5 | 132 |
| Houston, TX Bakersfield, CA | 122 18 | | 127 |
| Portland, OR | | 100 17 | 118 |
| - | 92 | | 109 |
| Charleston, SC | 2 3 | 103 100 | 105 |
| Anaheim , CA Subtotal | | | 103 16,165 |
| Other | 4,110 1,809 | 12,055 4,906 | 6,715 |
| Total | 5,919 | 16,961 | 22,880 |
| 1 0161 | 0,217 | 10,501 | 22,000 |

ì

Purchasing
DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Air Force | Army | Navy | Other DoD | Agri- culture | Commerce |
|---|-----------------------------------|---|--|-------------------------------|---------------------------------------|-------------------------------|
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-11 6S-12 6S-13 6S-14 6S-15 | 19 191 156 123 1 6 | 8 78 490 257 221 19 14 5 | 1 11 2 108 472 374 255 38 33 4 4 | 2 43 26 25 1 2 | 1 88 225 102 47 7 2 | 3 16 16 11 2 1 |
| Other | 496 | 1,100 | 1,303 | 99 | 473 | 49 |
| Total Avg. Grade | 5.8 | 5.7 | 5.8 | 5.9 | 5.3 | 5.9 |
| | ннѕ | Interior | Justice | Labor | NASA | SBA |
| DC 4 | | | | | | |
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 6S-14 6S-15 0ther | 4 26 61 36 2 | 7 97 84 58 8 5 | 1 3 6 14 3 10 | 1 5 9 10 1 | 3 4 18 4 | 1 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 6S-14 6S-15 | 26 61 36 | 97 84 58 8 5 | 3 6 14 3 10 | 5 9 10 | 4 18 | 1 1 5. |

Purchasing
DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Education | Energy | EPA | FEMA | GSA | HUD |
|---|-----------|-------------------------------|--------------------------------|-------------------|-------------------------------|--|
| GS-1 GS-2 GS-3 GS-4 GS-5 GS-6 GS-7 GS-8 GS-9 GS-10 GS-11 GS-12 GS-13 GS-14 GS-15 Other | 1 | 1 13 10 12 4 1 | 4 13 11 1 4 | 2 | 6 55 28 22 1 2 | 2 1 2 2 |
| Total Avg. Grade | 1 7.0 | 41 6.2 | 33 6.6 | 2 6.0 | 115 5.7 | 7 5.6 |
| | | | | | | |
| | State | Trans- portation | Treasury | Veterans Admin | All Other | Total |
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 6S-14 6S-15 Other | State | | 11 44 26 32 3 1 | | | Total 1 11 12 411 2,085 1,441 1,073 100 103 13 15 |

Purchasing

Retirement Eligibility By Agency

| | % Eligible In FY 1983 | % Eligible in FY 1988 | % Eligible In FY 1993 |
|---|--------------------------|--------------------------|--------------------------|
| Air Force | 6.3 | 17.7 | 30.6 |
| Army | 6.4 | 15.7 | 28.0 |
| Navy | 9.4 | 22.9 | 34.7 |
| Other Defense | 8.1 | 17.2 | 24.2 |
| Agriculture | 3.8 | 15.0 | 25.6 |
| Commerce | 0.0 | 14.3 | 26.5 |
| Education | 0.0 | 0.0 | 0.0 |
| Energy | 9.8 | 19.5 | 26.8 |
| Environmental Protection | 9.1 | 24.2 | 42.4 |
| Federal Emergency Mgt. | 0.0 | 0.0 | 0.0 |
| General Services Admin. | 5.2 | 14.8 | 22.6 |
| Health & Human Services | 7.0 | 15.5 | 29.5 |
| Housing & Urban Dev. | 14.3 | 28.6 | 28.6 |
| Interior | 3.1 | 13.1 | 26.2 |
| Justice | 0.0 | 15.4 | 28.2 |
| Labor | 7.7 | 19.2 | 23.1 |
| National Aeronautics & Space Administration | 13.8 | 27.6 | 37.9 |
| State | 0.0 | 100.0 | 100.0 |
| Transportation | 10.9 | 15.2 | 30.4 |
| Treasury | 8.4 | 22.7 | 34.5 |
| Veterans Administration | 5.8 | 15.9 | 27.4 |
| All Agencies | 6.8 | 17.8 | 29.5 |

Purchasing

Metropolitan Areas Employing More Than 100 Members

| Metro. Area | Non-Defense Agencies | Defense Agencies | Total |
|-------------------|-------------------------|---------------------|-------|
| Washington, DC | 250 | 194 | 444 |
| San Francisco, CA | 53 | 99 | 152 |
| Norfolk, VA | 5 | 146 | 151 |
| San Diego, CA | 9 | 135 | 144 |
| Philadelphia, PA | 30 | 102 | 132 |
| Subtotal | 347 | 676 | 1,023 |
| Other | 1,931 | 2,322 | 4,253 |
| Total | 2,278 | 2,998 | 5,276 |

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PERSONAL AND ASSISTANTS

Procurement Clerical & Assistant DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Air Force | Army | Navy | Other DoD | Agri- culture | Commerce |
|---|---|--|--|--|--------------------------------|-------------------|
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 | 120 633 921 224 147 6 8 | 1 180 945 483 143 148 9 6 | 8 136 528 366 146 138 11 12 | 4 16 164 745 896 137 92 16 9 | 24 105 92 44 31 | 6 9 3 1 |
| Other | | 8 | | 1 | 1 | |
| Total Avg. Grade | 2,059 4.9 | 1,924 4.6 | 1,348 4.8 | 2,083 4.7 | 297 4.8 | 19 5.0 |
| | ннѕ | Interior | Justice | Labor | NASA | SBA |
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 6S-14 6S-15 0ther | 2 12 50 67 18 | 1 13 45 84 30 10 | 2 2 1 3 1 | 2 7 3 4 1 1 | 2 36 62 13 14 1 | 2 4 11 5 |
| T otal Avg. Grade | 150 5.6 | 185 4.9 | 9 5.9 | 19 6.1 | 129 5.1 | 22 5.9 |

Procurement Clerical & Assistant DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Education | Energy | EPA | FEMA | GSA | HUD |
|---|-----------|--------------------------|-----------------------------|---------------------|--|---|
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 | 9 | 8 26 19 11 | 1 5 10 1 4 1 | 3 1 5 | 44 92 37 22 1 6 | 1 5 4 2 |
| 6S-11 6S-12 6S-13 6S-14 6S-15 Other | | 1 | 1 | | 1 | |
| Total Avg. Grade | 9 6.0 | 65 5.5 | 23 5.0 | 9 6.2 | 208 5.5 | 12 5.6 |
| | | 7 | | | | |
| | State | Trans- portation | Tressury | Yeterans Admin | A11 Other | Total |
| 0S-1 0S-2 6S-3 6S-4 6S-5 0S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 6S-14 | State | | 4 24 14 3 5 1 | | | Total 12 20 667 3,226 3,239 928 689 53 46 3 8 3 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 6S-12 6S-13 | 1 | 7 18 49 9 12 | 4 24 14 3 5 | 7 69 50 10 | 0ther 1 3 14 12 8 5 2 | 12 20 667 3,226 3,239 928 689 53 46 |

Procurement Clerical & Assistant

Retirement Eligibility By Agency

| | % Eligible In FY 1983 | % Eligible In FY 1988 | % Eligible In FY 1993 |
|---|--------------------------|--------------------------|--------------------------|
| Army | 5.3 | 12.3 | 20.4 |
| Navy | 6.9 | 15.2 | 22.9 |
| Air Force | 6.0 | 13.8 | 23.1 |
| Other Defense | 9.9 | 20.1 | 28.8 |
| Agriculture | 1.3 | 7.4 | 17.5 |
| Commerce | 0.0 | 10.5 | 15.8 |
| Education | 0.0 | 0.0 | 11.1 |
| Energy | 9.2 | 18.5 | 24.6 |
| Environmental Protection | 0.0 | 13.0 | 13.0 |
| Federal Emergency Mgt. | 0.0 | 22.2 | 33.3 |
| General Services Admin. | 9.1 | 17.8 | 25.0 |
| Health & Human Services | 4.0 | 8.0 | 16.0 |
| Housing & Urban Dev. | 0.0 | 25.0 | 41.7 |
| Interior | 2.2 | 8.6 | 17.8 |
| Justice | 0.0 | 22.2 | 33.3 |
| Labor | 5.3 | 10.5 | 21.1 |
| National Aeronautics & Space Administration | 7.0 | 18.6 | 27.9 |
| Small Business Admin. | 18.2 | 27.3 | 27.3 |
| State | 50.0 | 100.0 | 100.0 |
| Transportation | 8.2 | 13.3 | 15.3 |
| Treasury | 9.8 | 15.7 | 27.5 |
| Veterans Administration | 1.4 | 6.9 | 13.2 |
| All Agencies | 6.7 | 14.9 | 23.3 |

Procurement Clerical & Assistant

Metropolitan Areas Employing More Than 100 Members

| Metro. Area | Non-Defense Agencies | Defense Agencies | Total |
|-------------------|-------------------------|---------------------|-------------|
| Washington, DC | 379 | 397 | 776 |
| Philadelphia, PA | 12 | 590 | 602 |
| Dayton, OH | 2 | 351 | 3 53 |
| Los Angeles, CA | 19 | 324 | 343 |
| San Antonio, TX | 0 | 264 | 264 |
| St. Louis, MO | 9 | 253 | 262 |
| Boston, MA | 23 | 203 | 226 |
| Columbus, OH | 4 | 201 | 205 |
| Oklahoma City, OK | 8 | 197 | 205 |
| Salt Lake, UT | 8 | 189 | 197 |
| Long Branch, NJ | 0 | 194 | 194 |
| Detroit, MI | 6 | 181 | 187 |
| San Francisco, CA | 36 | 124 | 160 |
| Huntsville, AL | 29 | 129 | 158 |
| Sacramento, CA | 9 | 147 | 156 |
| Macon, GA | 0 | 150 | 150 |
| Richmond, VA | 11 | 138 | 149 |
| Davenport, ILL | 0 | 148 | 148 |
| Atlanta, GA | 52 | 93 | 145 |
| San Diego, CA | 7 | 127 | 134 |
| Baltimore, MD | 22 | 101 | 123 |
| Dallas, TX | 31 | 79 | 110 |
| Harrisburg, PA | | 107 | 108 |
| Subtotal | 607 | 4,273 | 4,880 |
| Other | 890 | 3,141 | 4,031 |
| Total | 1,497 | 7,414 | 8,911 |

i.

Industrial Specialist
DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Air Force | Army | Navy | Other DoD | Agri- culture | Commerce |
|--|-------------|-------------|-----------------------|---------------|------------------|-------------------|
| 6S-1 6S-2 6S-3 6S-4 | | | 80 1 3 | | | |
| 6S-5 GS-6 GS-7 | 6 | 15 | 10 2 | 27 | | 1 |
| GS-8 | 5 | 13 | 16 1 | 32 | | ' |
| 6S-9 6S-10 6S-11 | 38 | 62 1 | 27 3 | 164 | 1 | 2 |
| 6S-11 | 89 79 | 185 201 | 177 | 546 | 15 | 1 |
| 0S-13 | 22 | 45 | 269 80 | 178 41 | 14 | 2 |
| GS-14 GS-15 | 12 | 20 | 29 | 18 | 12 4 | 11 6 |
| Other | 1 | 6 1 | 6 | 10 4 | ĺ | 6 2 |
| Total Avg. Grade | 253 11.1 | 549 11.2 | 704 10.3 | 1,020 10.7 | 47 12.1 | 31 13.0 |
| | HHS | Interior | Justice | Labor | NASA | SBA |
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 | | | | | | |
| 6S-9 6S-10 | | | 1 | | | 1 |
| 6S-11 6S-12 6S-13 6S-14 6S-15 Other | | 1 1 2 | 3 3 4 1 1 | | 2 5 | 9 47 8 3 |
| Total Avg. Grade | 0 | 4 13.3 | 14 12.2 | 0 | 7 11.7 | 68 13.0 |

Industrial Specialist DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Education | Energy | EPA | FEMA | OSA | HUD |
|---|-----------|------------------------|----------|-------------------|--------------|------------------------------------|
| 65-1 65-2 65-3 65-4 65-5 65-6 65-7 65-8 65-9 65-10 65-11 65-12 65-13 65-14 65-15 Other | | 1 7 22 6 9 | | 3 1 6 | | |
| Total Avg. Orade | 0 | 45 13.3 | 0 | 10 14.3 | 0 | 0 |
| | | - | | | | |
| | State | Trans- portation | Treasury | Yeterans Admin | All Other | Total |
| 6S-1 6S-2 6S-3 6S-4 | State | | Treasury | | | Total 80 1 3 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 | State | | Treasury | | | 80 1 3 59 3 67 1 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 | State | portation | Treasury | | | 80 1 3 59 3 67 |

Industrial Specialist

Retirement Eligibility By Agency

| | % Eligible In FY 1983 | % Eligible In FY 1988 | % Eligible In FY 1993 |
|---|--------------------------|--------------------------|--------------------------|
| Air Force | 14.2 | 39.9 | 59.7 |
| Army ` | 17.9 | 38.8 | 55.4 |
| Navy | 10.5 | 29.3 | 45.7 |
| Other Defense | 23.6 | 47.5 | 66.4 |
| Agriculture | 10.6 | 34.0 | 42.6 |
| Commerce | 22.6 | 29.0 | 54.8 |
| Energy | 15.6 | 31.1 | 44.4 |
| Federal Emergency Mgt. | 20.0 | 30.0 | 70.0 |
| Interior | 0.0 | 0.0 | 50.0 |
| Justice | 0.0 | 14.3 | 35.7 |
| National Aeronautics & Space Administration | 42.9 | 57.1 | 100.0 |
| Small Business Admin. | 27.9 | 52.9 | 77.9 |
| Transportation | 8.3 | 36.1 | 77.8 |
| All Agencies | 17.7 | 39.5 | 57.8 |

Industrial Specialist

Metropolitan Areas Employing More Than 100 Members

| Metro. Area | Non-Defense Agencies | Defense Agencies | Total |
|------------------|-------------------------|---------------------|-------|
| Washington, DC | 125 | 307 | 432 |
| Davenport, ILL | 0 | 174 | 174 |
| Philadelphia, PA | 5 | 141 | 146 |
| Detroit, MI | 2 | 98 | 100 |
| Subtotal | 125 | 481 | 606 |
| Other | 138 | 2,045 | 2,183 |
| Total | 263 | 2,526 | 2,789 |

GENERAL BUSINESS CONTROL BUSINESS PERSONNEL

General Business & Industry DISTRIBUTION BY AGENCY AND GRADE LEVEL (9/30/1983)

| | Air Force | Army | Navy | Other DoD | Agri- culture | Commerce |
|--|-----------|---------------------|---------|--------------|------------------|--------------------|
| GS-1 | | | | | | 57 |
| 0S-2 | 4 | | 2 | | | 35 |
| GS-3 | 40 | 4 | ī | | 34 | 39 |
| 6S-4 | 99 | 98 | 26 | 6 | 219 | 26 |
| 6S-5 | 102 | 100 | 24 | 26 | 2,030 | 47 |
| 0S-6 | 42 | 37 | 14 | 3 | 183 | 33 |
| GS-7 | 130 | 141 | 54 | 4 | 375 | 72 |
| 6S-8 | 71 | 27 | 18 | | 16 | 1 |
| 6S-9 | 434 | 126 | 91 | 8 | 44 | 84 |
| GS-10 | 17 | 14 | 7 | | | 2 |
| OS-11 | 564 | 104 | 117 | 12 | 27 | 51 |
| GS-12 | 261 | 92 | 89 | 23 | 7 | 76 |
| 0S-13 | 116 | 36 | 37 | 49 | 17 | 103 |
| GS-14 | 44 | 53 | 19 | 44 | 4 | 71 |
| 65-15 | 20 | 18 | 5 | 29 | 1 | 39 |
| Other | 7 | 18 | 4 | 7 | | 46 |
| Total | 1,951 | 868 | 508 | 211 | 2,957 | 707 |
| Avg. Grade | 9.6 | 8.6 | 9.7 | 11.6 | 2,937 5.4 | 782 8.8 |
| | HHS | Interior | Justice | Labor | NASA | SBA |
| 6S-1 6S-2 6S-3 6S-4 6S-5 6S-6 | 9 2 | 2 30 61 11 | | | | 3 5 41 46 |
| 9S-7 6S-8 | 25 | 29 | 2 | 1 | 3 | 150 |
| GS-9 | 31 | 2 24 | 4 | 7 | 1 | 0.7 |
| GS-10 | 01 | 27 | 4 | 3 | 6 | 23 |
| 6S-11 | 62 | 74 | 8 | 2 | 4 | 20 |
| GS-12 | 124 | 77 | 24 | 6 | 4 7 | 29 267 |
| 0S-13 | 83 | 33 | 25 | 20 | 4 | 111 |
| 0S-14 | 43 | 23 | 9 | 13 | i | 34 |
| 6 S-15 | 12 | 6 | 4 | 11 | 1 9 1 | 29 |
| Other | 1 | 8 | i | 2 | } | 2 |
| Total | 392 | 380 | 77 | ΕO | 70 | 7.40 |
| Avg. Grade | 11.6 | 9.4 | 12.3 | 58 13.2 | 28 | 740 |
| | 11.0 | 7.7 | 12.3 | 13.2 | 10.8 | 10.4 |

General Business & Industry DISTRIBUTION BY ÁGENCY AND GRADE LEVEL (9/30/1983)

| | Education | Energy | EPA | FEMA | GSA | HUD |
|--|----------------|--------------------------|----------------------------|-----------------------------|--|---|
| 6S-1 6S-2 6S-3 6S-4 | | 1 | | | 11 | 1 8 |
| GS~5 GS-6 GS-7 GS-8 | 8 8 49 | 10 15 2 | 1 2 3 | | 8 5 17 | 28 15 22 2 |
| 65-9 65-10 | 38 4 | 13 2 | 5 | | 20 1 | 26 1 |
| 6S-11 6S-12 6S-13 | 50 80 26 | 17 24 36 | 14 18 8 | 1 | 40 67 40 | 88 242 190 |
| 0S-14 0S-15 Other | 13 3 2 | 54 43 6 | 9 4 1 | 3 | 20 3 1 | 171 44 14 |
| Total Avg. Grade | 281 10.4 | 223 12.3 | 65 11.6 | 4 12.0 | 233 10.8 | 852 12.0 |
| | | | | | | |
| | State | Trans- portation | Treasury | Veterans Admin | A11 Other | Total |
| 6S-1 6S-2 6S-3 | State | portation | Treasury | Admin 3 11 4 | Other | 60 52 128 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 | State | portation 1 | 3 | Admin 3 11 4 | Other 4 6 10 | 60 52 128 545 2,494 421 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 | State | portation | 3 5 5 | Admin 3 11 4 11 | Other 4 6 10 22 4 59 | 60 52 128 545 2,494 421 1,124 144 1,055 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 | State | portation 1 | 3 5 | Admin 3 11 4 11 | Other 4 6 10 22 4 | 60 52 128 545 2,494 421 1,124 |
| 6S-2 6S-3 6S-4 6S-5 6S-6 6S-7 6S-8 6S-9 6S-10 6S-11 | State | portation 1 4 4 3 8 | 3 5 5 1 4 6 | Admin 3 11 4 11 7 21 53 76 | Other 4 6 10 22 4 59 10 97 122 | 60 52 128 545 2,494 421 1,124 144 1,055 80 1,420 1,697 |

General Business & Industry

Retirement Eligibility By Agency

| | % Eligible In FY 1983 | % Eligible In FY 1988 | % Eligible In FY 1993 |
|---|--------------------------|--------------------------|--------------------------|
| Air Force | 10.1 | 29.7 | 49.8 |
| Army | 10.5 | 27.6 | 41.2 |
| Navy | 6.9 | 21.5 | 42.7 |
| Other Defense | 17.1 | 39.8 | 63.0 |
| Agriculture | 7.4 | 20.1 | 33.0 |
| Commerce | 10.4 | 22.3 | 34.3 |
| Education | 7.8 | 19.2 | 32.4 |
| Energy | 9.0 | 23.8 | 37.7 |
| Environmental Protection | 9.2 | 18.5 | 29.2 |
| Federal Emergency Mgt. | 25.0 | 25.0 | 25.0 |
| General Services Admin. | 11.6 | 26.2 | 40.8 |
| Health & Human Services | 9.2 | 23.7 | 39.8 |
| Housing & Urban Dev. | 9.7 | 23.7 | 43.4 |
| Interior | 6.1 | 18.4 | 33.9 |
| Justice | 5.2 | 14.3 | 44.2 |
| Labor | 13.8 | 17.2 | 29.3 |
| National Aeronautics & Space Administration | 21.4 | 50.0 | 67.9 |
| Small Business Admin. | 8.6 | 28.6 | 45.0 |
| Transportation | 13.3 | 26.7 | 36.0 |
| Treasury | 5.1 | 17.9 | 35.9 |
| Veterans Administration | 3.4 | 14.8 | 25.9 |
| All Agencies | 9.0 | 23.7 | 39.2 |

General Business & Industry

Metropolitan Areas Employing More Than 100 Members

| Metro. Area | Non-Defense Agencies | Defense Agencies | Total |
|-------------------|-------------------------|---------------------|--------|
| Washington, DC | 2,170 | 215 | 2,385 |
| Salt Lake, UT | 28 | 260 | 288 |
| San Antonio, TX | 24 | 264 | 288 |
| Sacremento, CA | 24 | 258 | 282 |
| Oklahoma City, OK | 29 | 239 | 268 |
| Macon, GA | 2 | 216 | 218 |
| San Francisco, CA | 157 | 59 | 216 |
| Philadelphia, PA | 129 | 67 | 196 |
| Chicago, ILL | 178 | 11 | 189 |
| Denver, CO | 147 | 16 | 163 |
| Atlanta, GA | 138 | 19 | 157 |
| Dallas, TX | 120 | 32 | 152 |
| New York, NY | 136 | 10 | 146 |
| Boston, MA | 113 | 19 | 132 |
| Los Angeles, CA | 92 | 31 | 123 |
| Kansas City, MO | 117 | 3 | 120 |
| Dayton, OH | 5 | 112 | 117 |
| Texarkana, TX | 6 | 99 | 105 |
| St. Louis, MO | 53 | 48 | 101 |
| Subtotal | 3,668 | 1,978 | 5,646 |
| Other | 4,475 | 1,560 | 6,035 |
| Total | 8,143 | 3,538 | 11,681 |

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| Distribution By Agency and Grade Level | |
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| General Business & Industry | |
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| Number Employed In Procurement Career Fields | 4 |
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| Analysis Of Losses In FY83 Continued Annual Growth In The Procurement Work Force Distribution By Agency and Grade Level FY 1983 Losses By Retirement Eligibility Metropolitan Areas Employing More Than 100 Members | 5 4 24 5 27 |

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|--|---|
| Number Employed In Procurement Career Fields Retirement Eligibility By Agency The Procurement Work Force At A Glance Transfers Between Agencies During FY 83 Turnover During The Fiscal Year | 4 26 3 6 3 |
| Purchasing | |
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